



922  
Castillo

2012 ANNUAL REPORT / 2013 CALENDAR

HOUSING AUTHORITY  
OF THE CITY OF SANTA BARBARA



*The Housing Authority of the City of Santa Barbara* does more than handle the day-to-day demands of providing affordable housing solutions to lower income families, seniors and the disabled. We strive to craft solutions to our Community's affordable housing dilemma in a holistic manner, and turn them into reality.



HOUSING AUTHORITY  
OF THE CITY OF SANTA BARBARA



## A MESSAGE FROM THE CHAIR AND THE EXECUTIVE DIRECTOR/CEO

### CASA DE LAS FUENTES IS ONE OF THE HOUSING AUTHORITY'S CROWNING ACHIEVEMENTS.

Completed in 2002 and located on a prominent corner of Carrillo and Castillo Streets, it is a vital, high quality housing resource of 42 affordable rental units for downtown workers in what is one of the most expensive real estate markets in the nation. The development continues to receive local and national praise for its innovative, socially equitable and smart growth approach to addressing critical housing needs.

We are featuring Casa de Las Fuentes in our 2012 Annual Report (done as a Calendar for 2013) first because “Casa” is a beautiful and rich addition to our community’s built environment—enough to garner a Santa Barbara Beautiful Award in 2004, and second because it exemplifies what we have been doing for over 40 years—crafting solutions to community needs. As far back as 1982, the Housing Element of the City’s General Plan identified a significant imbalance between jobs and housing in our community. The General Plan speaks to the need to provide housing for all income categories—particularly our service workers, many of whom are low income. When Casa was built, high housing costs were largely responsible for the 30,000 workers who commute

daily to Santa Barbara because they cannot afford to live here. A workforce with a large percentage of commuters has negative consequences on the community’s environmental, social and economic health.

Partnering with the City of Santa Barbara’s Redevelopment Agency, the Housing Authority developed a creative response to the City’s workforce housing crisis. Casa de Las Fuentes provides critical affordable housing opportunities for low-to-moderate income wage earners employed by downtown businesses at a location that allows them to walk to work and easily utilize alternative means of transportation. When one examines the degree to which the U.S. has become a low-wage nation, the importance of affordable housing for our labor force becomes imminently clear. Minimum wage in California is \$8/hour. For full time work, that translates to an income of \$1,387/month. With a typical studio in Santa Barbara now renting for \$1,150/month, it leaves the low wage worker with only \$237/month for all of their other needs including food and health care. A national study lists Santa Barbara’s minimum “housing wage”—what it takes to afford a rudimentary apartment and meet the other basics of living—at \$22/hour, an amount far greater than what many of our service workers earn.

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*Casa De Las Fuentes exemplifies what we have been doing for  
over 40 years—crafting solutions to community needs.*

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This year, like many others in our community, we have had to do more with less. Despite this, we are happy to report that 2012 was a year of growth for the Housing Authority. Challenging times often present opportunities for innovation and require “outside of the box” thinking.

Most important to our mission, we were able to create more affordable housing opportunities in 2012. At a time when funding for our traditional rental subsidy programs (Section 8 Housing Choice Vouchers and Public Housing) was decreasing, we partnered with the City of Santa Barbara to create a locally funded rental subsidy program for the homeless utilizing federal HOME funds that the City receives. This year we also secured an increased grant award from HUD for our Shelter Plus Care program, a competitive grant process and program that provides housing and supportive services for the most vulnerable in our community—chronically homeless, disabled individuals. Bradley Studios, our latest Low Income Housing Tax Credit development, was completed in November and is now home to a mixed population of downtown service workers and formerly homeless individuals. With Housing Authority equity, in addition to funds from the City of Santa Barbara Housing Successor Agency (formerly its Redevelopment Agency) and the Hutton-Parker Foundation, we acquired and remodeled a large single family home downtown for the purpose of securing a new and improved location for Santa Barbara’s only detox facility for the poor—one that can now serve both men and women. Like last year, we also took advantage of the favorable real estate market for buying existing apartment buildings. In March, we purchased a 6 unit market rate building at 1022 Garden St. using retained earnings, converting it to affordable housing.

This year our non-profit affiliate, 2nd Story Associates, took on a greater role in carrying out our holistic approach to finding solutions to our community’s affordable housing dilemma that is key to our vision statement. Through grants and fundraising, 2nd Story was able to “fill in the gaps” for many low-income Santa Barbara residents. Examples include:

- ✦ Distributing over 300 backpacks filled with supplies to children of low income families in Public Housing to start the new school year.
- ✦ Launching the Furnishing Hope campaign with the goal of assuring that new low income residents of affordable housing have essential furnishings for their apartments. This was done through two programs: Furniture Closet, a program that re-uses community donations of gently used furniture; and Welcome Home Kits that provide individually assembled baskets filled with household “essentials” such as linens, towels, cookware, etc. to the homeless who have little to nothing upon moving into their new home. Community donations drive both efforts.
- ✦ Providing seniors and disabled individuals with scholarships for critical needs, such as deferred dental treatment, an expense that is prohibitive for those with limited income. This was accomplished in partnership with Change a Life Foundation.

This year, the Housing Authority has also been instrumental in the creation of a new organization known as the Central Coast Collaborative on Homelessness (C3H). This new collaborative, based on the Collective Impact model for social change, will craft meaningful and measureable initiatives aimed at reducing homelessness in our

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*Challenging times often present opportunities for innovation  
and require “outside of the box” thinking*

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community. Significant improvement in cross-sector policy setting, communication and coordination on all aspects of housing and service delivery for the homeless throughout Santa Barbara County is at the root of this effort. Because of efforts like this, the people and communities of Santa Barbara County are coming together on the issue of homelessness, and the results are amazing. Since May 2011, 79 of the most vulnerable homeless in the county have been housed.

These are just a few of our accomplishments this past year, none of which could have been achieved by one entity alone. While it starts with our dedicated staff, led by our equally steadfast and supportive Board of Commissioners, fruition of our efforts involves many passionate, mission driven community partners to whom we say THANK YOU!

The Housing Authority Commission and staff promise to continue to work with all who share our commitment to social justice, to answering the needs of our low income neighbors and to turning challenges into opportunities.



MARY JOHNSTON  
CHAIR, BOARD OF COMMISSIONERS



ROBERT G. PEARSON  
EXECUTIVE DIRECTOR, CHIEF EXECUTIVE OFFICER

#### CASA DE LAS FUENTES DEVELOPMENT PROFILE

**DEVELOPER, LAND OWNER & PROPERTY MANAGEMENT:** Housing Authority of the City of Santa Barbara

**OWNER:** Housing Authority of the City of Santa Barbara

**ARCHITECT:** Peikert Group Architects

**CONTRACTOR:** Melchiori Construction Company

**SITE AREA:** 33,750 sq. ft.

**DENSITY:** 54 units/acre (121% bonus density)

**PARKING:** 42 spaces (69 required)

**DEVELOPMENT PROFILE:** 42 total units (18 studios, 24 one bedrooms)

**DEVELOPMENT TYPE:** New construction, three-story building with on grade parking

**FUNDING SOURCES:**

City of Santa Barbara & Redevelopment Agency: \$1,811,200

Housing Authority Tax Exempt Note: \$3,000,000

Housing Authority Cash/Equity: \$681,537



AWARD WINNER



# HOUSING AUTHORITY OF THE CITY OF SANTA BARBARA

## HOUSING AUTHORITY COMMISSIONERS

**Mary Johnston**  
Chair

**Geoff Green**  
Vice Chair

**Barbara B. Allen**

**David K. Hughes**

**Catherine Woodford**

**Donald Olson**

**Victor Suhr**

## HOUSING AUTHORITY MANAGEMENT TEAM

**Robert G. Pearson**  
Executive Director,  
Chief Executive Officer

**Skip Szymanski**  
Deputy Executive Director,  
Chief Operating Officer

**Rob Fredericks**  
Deputy Executive Director,  
Chief Administrative Officer

**Veronica Loza**  
Director of Housing Management

**Margaret Trejo**  
Director of Resident Services

**Roberta Maccianti**  
Director of Property and  
Development

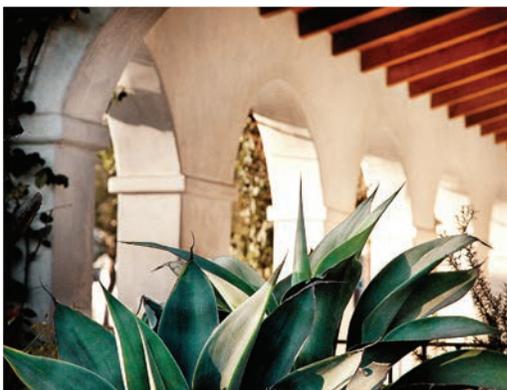
**Bob Peirson**  
Director of Finance

## HOUSING AUTHORITY STAFF

Ronnie Anderson  
Martha Angel  
Nataly Arredondo  
Bernie Baggaly  
Octavio Botello  
Tiffany Carter  
Celia Cheney  
Anthony DeAnda  
Helen Del Dosso  
Matias Escareno  
Alicia Esparza  
Andrea Fink  
Julia Garcia  
Miguel Garcia  
Andrew Gonzales  
Antonia Hood

Juan Lizalde  
Inger Loken Budke  
Marcus Lopez  
Christina Matheiu  
Perla Medina  
Clarissa Montenegro Uhl  
Jerry Morales  
Tiffany Morten  
Maximo Navarro  
Adriana Ortega  
Tia Payne  
Leanna Pearson  
Salvador Pereyra  
Jose F. Quezada  
Mirna Ramos  
Magdalena Rodriguez

Vilma Rodriguez  
Amado Rubio-Sanchez  
Jesus Santana  
Jennifer Schipa  
Leah Searles  
Teresa Snell  
Celia Solis  
Guadalupe Tinajera  
Hector Torres  
Beatriz Valenzuela  
Heladio Vega  
Angel Velasquez  
Gerardo Velazquez  
Alice Villarreal Redit  
Timothy Waaler  
Scott Wexler



## AS OF MARCH 31, 2012\* STATEMENT OF NET ASSETS

### ASSETS

<b>Current Assets:</b>	
Cash & Cash Equivalents	\$ 4,573,719
Restricted Cash & Cash Equivalents	2,145,184
Investments	3,644,369
Restricted Investments	1,391,184
Accounts & Notes Receivable - Current	654,014
Prepaid Expenses	67,984
Inventory	80,633
<b>TOTAL CURRENT ASSETS</b>	<b>\$ 12,557,087</b>
<b>Non-Current Assets:</b>	
Capital Assets, Net of Depreciation	50,370,469
Accounts & Notes Receivable - Non-Current	1,020,471
<b>TOTAL NON-CURRENT ASSETS</b>	<b>\$ 51,390,940</b>
<b>TOTAL ASSETS</b>	<b>\$ 63,948,027</b>
<b>LIABILITIES &amp; NET ASSETS</b>	
<b>Current Liabilities:</b>	
Accounts Payable & Accrued Liabilities	\$ 527,762
Tenant Security Deposits	571,617
Notes Payable, Current Portion	562,654
Other Current Liabilities	1,117,080
<b>TOTAL CURRENT LIABILITIES</b>	<b>\$ 2,779,113</b>
<b>Non-Current Liabilities:</b>	
Notes Payable, Long-term Portion	30,372,219
Accrued Other Post-Employment Benefit Liabilities	1,811,671
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>\$ 32,183,890</b>
<b>TOTAL LIABILITIES</b>	<b>\$ 34,963,003</b>
<b>Net Assets:</b>	
Invested in Capital Assets, Net of Related Debt	\$ 19,435,596
Restricted Net Assets	1,884,112
Unrestricted Net Assets	7,665,316
<b>TOTAL NET ASSETS</b>	<b>\$ 29,985,024</b>
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$ 63,948,027</b>

## FOR THE FISCAL YEAR ENDED MARCH 31, 2012\*

## STATEMENT OF REVENUE, EXPENSES & CHANGE IN NET ASSETS

### OPERATING REVENUE

Tenant Rent	\$ 9,496,695
Section 8 Housing Assistance Grant	22,429,751
Section 8 Administrative Fees	2,011,213
Grant Income	2,851,783
Other Operating Income	1,740,657

**TOTAL OPERATING REVENUE \$ 38,530,099**

### OPERATING EXPENDITURES

Administration	\$ 5,406,343
Tenant Services	1,529,220
Utilities	900,844
Maintenance & Operations	4,115,537
General Expense	1,221,298
Depreciation	2,751,889
Housing Assistance Payments	23,122,764

**TOTAL OPERATING EXPENDITURES \$ 39,047,895**

**NET OPERATING LOSS (517,796)**

### NON-OPERATING REVENUE (EXPENSE)

Interest & Investment Income	\$ 243,932
Loss on Disposition of Assets	(406,162)
Interest Expense	(1,015,643)

**NON-OPERATING REVENUE (EXPENSE) \$ (1,177,873)**

**NET LOSS (1,695,669)**

**NET ASSETS, BEGINNING OF YEAR \$ 30,680,693**

**NET ASSETS, END OF YEAR \$ 28,985,024**

\* UNAUDITED



## STATEMENT OF INVENTORY

UNITS PER ADDRESS	ADDRESS	NAME	TYPE
<b>PUBLIC HOUSING</b>			
4	305 RANCHERIA ST.	MONTERIA VILLAGE	FAMILY
24	512-524 W. MONTECITO ST.	MONTERIA VILLAGE	FAMILY
2	630 BATH ST.	N/A	FAMILY
4	231-233 W. ORTEGA ST.	N/A	FAMILY
9	323-327 S. VOLUNTARIO ST.	N/A	FAMILY
1	606 W. MICHELTORENA ST.	N/A	FAMILY
2	1507 SAN PASCUAL ST.	N/A	FAMILY
15	13-21 S. SOLEDAD ST.	PEARL GARDENS	FAMILY
18	219-231 MEIGS RD.	N/A	FAMILY
1	810 VINE ST.	N/A	FAMILY
4	519-521 N. ALISOS ST.	N/A	FAMILY
3	809-811 OLIVE ST.	N/A	FAMILY
16	1934-1938 ELISE WAY	N/A	FAMILY
8	818-826 LAGUNA ST.	PRESIDIO GARDENS	FAMILY
6	821 VINE AVE.	PRESIDIO GARDENS	FAMILY
4	820-824 VINE AVE.	PRESIDIO GARDENS	FAMILY
4	825 OLIVE ST.	PRESIDIO GARDENS	FAMILY
12	511-515 E. ORTEGA ST.	PRESIDIO GARDENS	FAMILY
12	714-720 OLIVE ST.	PRESIDIO GARDENS	FAMILY
10	1913 SAN PASCUAL ST.	N/A	FAMILY
4	602 EUCALYPTUS AVE.	N/A	FAMILY
4	1831 DE LA VINA ST.	N/A	FAMILY
5	422 OLD COAST HWY.	OLD COAST TOWNHOUSES	FAMILY
7	610-616 W. CARRILLO ST.	CASA CARRILLO	FAMILY
16	1203-1215 CASTILLO ST.	WILSON COTTAGES	FAMILY
8	416-422 W. ANAPAMU ST.	WILSON COTTAGES	FAMILY
6	902 OLIVE ST.	OLIVE TOWNHOUSES	FAMILY
6	28-38 N. VOLUNTARIO ST.	HOIT GARDENS	FAMILY
4	1112-1120 E. MASON ST.	HOIT GARDENS	FAMILY
17	620-652 CASTILLO ST.	LA CASA CASTILLO	FAMILY
24	3931-3937 VIA DIEGO	N/A	FAMILY
20	211-221 SYCAMORE LN.	SYCAMORE GARDENS	FAMILY
10	217-227 S. SALINAS ST.	N/A	FAMILY
12	221-223 W. VICTORIA ST.	N/A	FAMILY
3	125 S. VOLUNTARIO ST.	N/A	FAMILY
2	716 N. SALSIPUEDES ST.	N/A	FAMILY
2	602 PICO AVE.	N/A	FAMILY
11	82 N. LA CUMBRE RD.	N/A	FAMILY
10	2721 MIRADERO DR.	ARROYO MIRADERO	ELDERLY
36	175 S. LA CUMBRE LN.	VISTA LA CUMBRE	ELDERLY
8	401-404 TRANSFER AVE.	CASTILLO COURT	ELDERLY
122	721 LAGUNA ST.	PRESIDIO SPRINGS	ELDERLY

**TOTAL = 496**

UNITS PER ADDRESS	ADDRESS	NAME	TYPE
<b>LOCALLY OWNED OR MANAGED</b>			
<b>NON-HUD</b>			
11	509-515 W. VICTORIA ST.	N/A	FAMILY
8	633 DE LA VINA ST.	N/A	FAMILY
6	2941 STATE ST.	N/A	FAMILY
3	425-431 E. ORTEGA ST.	N/A	FAMILY
3	705 OLIVE ST.	N/A	FAMILY
18	801-835 OLIVE ST.	N/A	FAMILY
4	630 W. ARRELLAGA ST.	N/A	FAMILY
18	309-319 S. VOLUNTARIO ST.	PASEO VOLUNTARIO	FAMILY
107	401-419 SANTA FE PLACE	SHIFCO	ELDERLY
	1433-1443 LA VISTA DEL OCEANO	SHIFCO	ELDERLY
	1420-1430 CLIFF DR.	SHIFCO	ELDERLY
6	1027 E. ORTEGA ST.	N/A	ELDERLY
6	224 W. ORTEGA ST.	N/A	ELDERLY
60	521 N. LA CUMBRE RD.	VILLA LA CUMBRE	ELDERLY
6	816 VINE AVE.	N/A	ELDERLY
1	817 OLIVE ST.	N/A	ELDERLY
6	821 E. FIGUEROA ST.	N/A	FAMILY/ELDERLY
15	1012-1024 E. DE LA GUERRA ST.	CASITAS DE LA GUERRA	FAMILY/ELDERLY
6	2525 DE LA VINA ST.	N/A	FAMILY/ELDERLY
6	616 W. MISSION ST.	N/A	FAMILY/ELDERLY
12	1910 SAN PASCUAL ST.	N/A	FAMILY/ELDERLY
6	1022 GARDEN ST.	N/A	FAMILY/ELDERLY
42	922 CASTILLO ST.	CASA DE LAS FUENTES	DOWNTOWN WKR
<b>LOW INCOME HOUSING TAX CREDIT/LEASED</b>			
56	422 E. COTA ST.	ARTISAN COURT	HMLESS/DOWNTOWN WKR
62	315 W. CARRILLO ST.	EL CARRILLO	HMLESS/DOWNTOWN WKR
54	512 BATH ST.	BRADLEY STUDIOS	HMLESS/DOWNTOWN WKR
17	227 W. DE LA GUERRA ST.	COTTAGE GARDENS	ELDERLY
48	4007-4011 VIA LUCERO	EL PATIO	ELDERLY
98	1116 DE LA VINA ST.	GARDEN COURT	ELDERLY
<b>COMMUNITY-BASED SUPPORTIVE HOUSING</b>			
16	3030 DE LA VINA ST.	FIREHOUSE	16 BED TRANSITIONAL
11	2612 MODOC RD.	SARAH HOUSE	GROUP HM/FAM
12	1020 PLACIDO AVE.	N/A	12 BED DETOX
8	2904 STATE ST.	N/A	8 UNIT TRANSITIONAL
<b>TOTAL = 669</b>			
<b>HOUSING CHOICE VOUCHER/SHELTER PLUS CARE</b>			
2186	DISPERSED THROUGHOUT THE CITY	SECTION 8 RENTAL ASSISTANCE	FAMILY/ELDERLY
59	DISPERSED THROUGHOUT THE CITY	SHELTER PLUS CARE	FAMILY/ELDERLY
<b>TOTAL = 2245</b>			
<b>TOTAL HOUSING UNITS = 3410</b>			

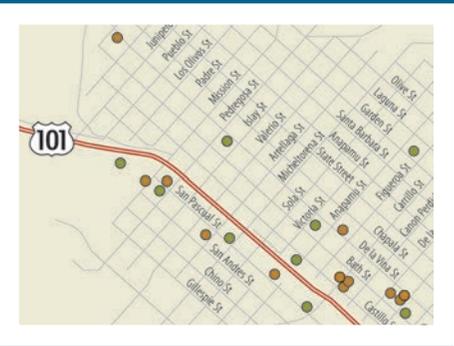
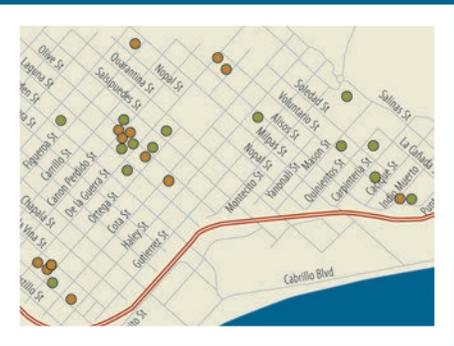




- Public Housing
- Non-HUD and other

## PROPERTY INVENTORY BY CATEGORY

- Public Housing: 496
- Shelter Plus Care: 59
- Non-HUD/Locally Owned/Managed: 669
- Housing Choice Voucher: 2,186



# HOUSING AUTHORITY OF THE CITY OF SANTA BARBARA



*The Housing Authority of the City of Santa Barbara* is a local public agency created under state law for the purpose of providing safe, decent, and quality affordable housing and supportive services to eligible persons with limited incomes, through a variety of federal, state, local and private resources.





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# JANUARY 2013

## MISSION

The Housing Authority of the City of Santa Barbara is a local public agency created under state law for the purpose of providing safe, decent, and quality affordable housing and supportive services to eligible persons with limited incomes, through a variety of federal, state, local and private resources.

SUNDAY

MONDAY

TUESDAY

WEDNESDAY

THURSDAY

FRIDAY

SATURDAY



1  
NEW YEAR'S DAY

2

3

4

5

6

7

8

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12

13

14

15

16

17

18

19

20

21  
MARTIN LUTHER  
KING, JR'S DAY

22

23

24

25

26

27

28

29

30

31

DECEMBER

S	M	T	W	T	F	S
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

FEBRUARY

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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		



# FEBRUARY 2013

## VISION

HACSB does more than handle the day-to-day demands of providing affordable housing solutions to lower income families, seniors and the disabled. We strive to craft solutions to our Community's affordable housing dilemma in a holistic manner, and turn them into reality.

SUNDAY



3

10

17

24

MONDAY

4

11

18  
PRESIDENT'S DAY

25

TUESDAY



5

12

19

26

WEDNESDAY



6

13

20

27

THURSDAY

7

14  
VALENTINE'S DAY

21

28

FRIDAY

1

8

15

22

JANUARY  
S M T W T F S  
1 2 3 4 5  
6 7 8 9 10 11 12  
13 14 15 16 17 18 19  
20 21 22 23 24 25 26  
27 28 29 30 31

SATURDAY

2

9

16

23

MARCH  
S M T W T F S  
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3 4 5 6 7 8 9  
10 11 12 13 14 15 16  
17 18 19 20 21 22 23  
24 25 26 27 28 29 30  
31



# MARCH 2013

## CORE VALUES: COMMITMENT

We are dedicated to our mission and values with an overall attitude of ownership. We act accountably and productively; we are efficient and responsible. We bring passion and enthusiasm to the work that we do.

SUNDAY



3

10

DAYLIGHT  
SAVINGS TIME  
BEGINS

17

ST. PATRICK'S DAY

24

31  
EASTER

MONDAY

4

11

18

25

PASSOVER

TUESDAY



5

12

19

26

WEDNESDAY

FEBRUARY

S	M	T	W	T	F	S
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17	18	19	20	21	22	23
24	25	26	27	28		

6

13

20

SPRING BEGINS

27

THURSDAY

APRIL

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7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

7

14

21

28

FRIDAY

1

8

15

22

29

SATURDAY

2

9

16

23

30



# APRIL 2013

## CORE VALUES: COMPASSION

We act in a friendly and respectful way. We practice the human virtues of kindness and forgiveness. We remain open and calm.

SUNDAY



7

14

21

SANTA BARBARA'S  
BIRTHDAY (1872)

28

MONDAY

1

8

15

22

29

TUESDAY

2

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23

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WEDNESDAY

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17

24

MARCH

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3	4	5	6	7	8	9
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17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY

4

11

18

25

MAY

S	M	T	W	T	F	S
			1	2	3	4
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19	20	21	22	23	24	25
26	27	28	29	30	31	

FRIDAY

5

12

19

26

SATURDAY

6

13

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27





922  
Castillo

# MAY 2013

## CORE VALUES: COMPETENCY

We are knowledgeable and feel confident about the work that we do. We are creative and courageous, taking on new things and being self-motivated. Our positive and upbeat staff act honestly and morally with integrity.

### SUNDAY



5  
CINCO DE MAYO

12  
MOTHER'S DAY

19

26

### MONDAY

APRIL

S	M	T	W	T	F	S
1	2	3	4	5	6	
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

6

13

20

27  
MEMORIAL DAY

### TUESDAY

JUNE

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

7

14

21

28

### WEDNESDAY

1

8

15

22

29

### THURSDAY

2

9

16

23

30

### FRIDAY

3

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17

24

31

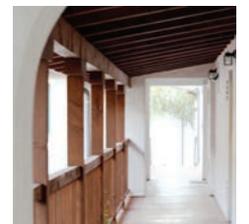
### SATURDAY

4

11

18

25





# JUNE 2013

## CORE VALUES: COOPERATION

We work together as one team, showing respect and appreciation for each person. We are open and receptive to others' contributions and efforts, and we strive to create and achieve common goals. Humor and happiness are part of our work life.

SUNDAY



2

9

16  
FATHER'S DAY

23  
30

MONDAY

3

10

17

24

TUESDAY



4

11

18

25

WEDNESDAY

5

12

19

26

THURSDAY



6

13

20

27

FRIDAY



7

14  
FLAG DAY

21  
SUMMER BEGINS

28

SATURDAY



8

15

22  
SUMMER SOLSTICE PARADE

29



# JULY 2013

## CORE VALUES: COMMUNICATION

We strive to understand each other, as well as to be understood. We recognize that effective and professional communication and good listening play an important role in the work that we do, and we endeavor to communicate in an open, direct and honest manner, with each other, and with our clients. We embrace an attitude of helpfulness.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY																																																																																											
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28	29	30	31 FIESTA BEGINS	<p>JUNE</p> <table border="1"> <thead> <tr> <th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th> </tr> </thead> <tbody> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td></tr> <tr><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td></tr> <tr><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr> <tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td></tr> <tr><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td></tr> <tr><td>30</td><td></td><td></td><td></td><td></td><td></td><td></td></tr> </tbody> </table>		S	M	T	W	T	F	S							1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30							<p>AUGUST</p> <table border="1"> <thead> <tr> <th>S</th><th>M</th><th>T</th><th>W</th><th>T</th><th>F</th><th>S</th> </tr> </thead> <tbody> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1 2 3</td></tr> <tr><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td></tr> <tr><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td><td>17</td></tr> <tr><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td><td>24</td></tr> <tr><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td><td>31</td></tr> </tbody> </table>	S	M	T	W	T	F	S							1 2 3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
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# AUGUST 2013

## CASA DE LAS FUENTES...

Has a positive impact on the community by meeting a critical need to house downtown workers, reduce transportation and housing expenses, and address important issues of traffic, pollution, and employee recruitment and retention in Santa Barbara.

SUNDAY

MONDAY

TUESDAY

WEDNESDAY

THURSDAY

FRIDAY

SATURDAY



JULY

S	M	T	W	T	F	S
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SEPTEMBER

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FIESTA PARADE

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# SEPTEMBER 2013

## CASA DE LAS FUENTES...

Is a model for other workforce developments with regard to combining high density, solid planning, good design, and sound financing for a successful project.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	
1	2 LABOR DAY	3	4 ROSH HASHANAH	5	6	7	
8	9	10	11	12	13	14 YOM KIPPUR	
15	16	17	18	19	20	21	
22 AUTUMN BEGINS	23	24	25	26	27	28	
29	30	AUGUST S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31		OCTOBER S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31			



# OCTOBER 2013

## CASA DE LAS FUENTES...

Is visually stunning, helping to dismiss the myth that affordable housing is undesirable. It is accentuated by fountains, charming courtyards, spectacular mountain views, and lush landscape.

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13	14 COLUMBUS DAY	15	16	17	18	19																																																																																				
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27	28	29	30	31 HALLOWEEN	<p>SEPTEMBER</p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>T</td><td>F</td><td>S</td></tr> <tr><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td></tr> <tr><td>8</td><td>9</td><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td></tr> <tr><td>15</td><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td></tr> <tr><td>22</td><td>23</td><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td></tr> <tr><td>29</td><td>30</td><td></td><td></td><td></td><td></td><td></td></tr> </table> <p>NOVEMBER</p> <table border="1"> <tr><td>S</td><td>M</td><td>T</td><td>W</td><td>T</td><td>F</td><td>S</td></tr> <tr><td></td><td></td><td></td><td></td><td></td><td></td><td>1 2</td></tr> <tr><td>3</td><td>4</td><td>5</td><td>6</td><td>7</td><td>8</td><td>9</td></tr> <tr><td>10</td><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td><td>16</td></tr> <tr><td>17</td><td>18</td><td>19</td><td>20</td><td>21</td><td>22</td><td>23</td></tr> <tr><td>24</td><td>25</td><td>26</td><td>27</td><td>28</td><td>29</td><td>30</td></tr> </table>		S	M	T	W	T	F	S	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30						S	M	T	W	T	F	S							1 2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
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# NOVEMBER 2013

## CASA DE LAS FUENTES...

Provides critical affordable housing opportunities for low to moderate income wage earners employed by downtown businesses at a location that allows them to walk to work and easily utilize alternative means of transportation.

SUNDAY



3  
DAYLIGHT SAVING  
TIME ENDS

10

17

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MONDAY



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11  
VETERAN'S DAY

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TUESDAY

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WEDNESDAY

OCTOBER

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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

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THURSDAY

DECEMBER

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22	23	24	25	26	27	28
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THANKSGIVING  
HANUKKAH

FRIDAY

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SATURDAY

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# DECEMBER 2013

## OUR PROMISE...

The Housing Authority of the City of Santa Barbara will continue to work with all who share our commitment to social justice, to answering the needs of our low income neighbors and to turning challenges into opportunities.

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21 WINTER BEGINS
22	23	24	25 CHRISTMAS	26 KWANZAA	27	28
29	30	31 NEW YEARS EVE	NOVEMBER S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	JANUARY S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31		

# HOUSING AUTHORITY OF THE CITY OF SANTA BARBARA



808 LAGUNA STREET, SANTA BARBARA, CA 93101 • TEL (805) 965-1071 • FAX (805) 564-7041  
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