# Preserving Our Community



HA Housing Authority of the City of Santa Barbara SB 2011 Calendar • 2010 Annual Report

### HA SB Housing Authority of the City of Santa Barbara

"...our success, in large measure, is due to our strong community leaders and partners." e now provide over 3,200 units of safe, secure and affordable rental housing to Santa Barbara's low-income residents. These include low-income families, seniors and disabled persons, and individuals with special needs.



### Housing Authority of the City of Santa Barbara

A Message from the Chair and the Executive Director/CEO

Dear Friends,

The Housing Authority has a rich history of improving Santa Barbara neighborhoods through its new construction of award-winning housing and its acquisition and transformation of older apartment buildings. We are progressive in our approach. We develop quality affordable housing that not only responds to the needs of our community, but does so in a way that enriches the lives of the residents and enhances the neighborhood. Our recent 40<sup>th</sup> Anniversary gave us the opportunity to both celebrate and reflect on the Housing Authority's many accomplishments. We now provide over 3,200 units of safe, secure and affordable rental housing to Santa Barbara's low-income residents. These include low-income families, seniors and disabled persons, and individuals with special needs. We have built emergency shelters, transitional housing, housing for persons living with AIDS, the homeless, mentally ill, and the dual diagnosed. As we have progressed, we have seen the need to be "more than just housing" and to "help people today build for tomorrow." Our future goals include continuing our holistic approach to housing development—producing high-quality affordable housing in which the community and future occupants can take pride.

This past year, the Housing Authority has excelled on many fronts. Second Story, our new affiliate non-profit established to expand services and outreach to residents, secured grant funding. Our Family Self-Sufficiency Program witnessed the successful graduation of more low-income families—moving from assisted housing, and all forms of government assistance, to the private housing market.

As an agency, we continue our commitment to ending homelessness. We do this by building housing with supportive services. We build and operate the

housing and partner with local non-profits to provide on-site supportive services. These non profits specialize in providing care, support and advocacy for the homeless.

Our core values, or our five "C's"—Commitment, Competency, Cooperation, Communication and Compassion—continue to guide our work. Our clients, which include residents, elected leaders, the community and the tax-paying public, have come to expect nothing less of us and we are proud of the fact that we deliver on all of these core values.

Our achievements this past year have been significant. We were awarded highly competitive funding in the form of additional Section 8 Housing Choice Vouchers—a program that not only brings important federal dollars to our local economy, but also provides rental subsidies so that low income seniors, disabled persons and families can secure affordable housing in the private rental market.

We broke ground on Artisan Court, our latest new construction effort that will provide affordable housing with services for youth aging out of foster care, the homeless and disabled, as well as low-income downtown workers. At Artisan, we will have needed supportive services for the residents through two important partnerships—Youth and Family Services YMCA, a branch of the Channel Islands YMCA, and PathPoint. Both will provide comprehensive counseling and coaching in the areas of independent living skills, education, job training, all with the goal of improving the socio-economic future of those who live at Artisan.

This past year, we acquired with local funding, additional existing apartment properties. This turned market rate apartments into permanently affordable rental housing. Throughout the city, several of our properties benefited from the Obama Administration's American Recovery and Reinvestment Act, which provided capital for the renovation, upgrading and greening of several of our older HUD assisted public housing complexes. We are proud of our efforts to help stimulate the local economy and provide needed, high quality affordable rental housing for the community that is attractive and functional.

These efforts embody the theme of this 2010 Annual Report done as a Calendar for 2011. When we examine what the Housing Authority has brought the Santa Barbara community during its 41 year history, we discover it is not simply beautiful affordable housing. We have transformed lives and have helped preserve and enhance Santa Barbara's neighborhoods. Our success is due to strong community leaders and partners—particularly the City Council, City staff, our dedicated Board of Commissioners, and Housing Authority staff. Without this support and commitment to hard work, we would not have been able to successfully weather the challenges of the current economy. The economy has been deeply marked by budget crisis at the local, state and federal levels. This has translated to spending cuts on housing for the poor and rising poverty and homelessness nationwide. The Housing Authority can be proud of its successful efforts to do more with less.

Our 2011 Calendar showcases 12 great examples of the Housing Authority's diverse real estate holdings, each with its own story of transformation and preservation. The Housing Authority is committed to continuing its tradition of building affordable housing that is high-quality, beautiful and an asset to the surrounding neighborhood and the community as a whole. It is housing that not only transforms neighborhoods and lives but preserves Santa Barbara's rich history, diversity and future!

Sincerely,

Rob Pearson Executive Director/CEO

Barlan B. allen

Barbara B. Allen Chair





Casitas de la Guerra • 1012-1024 East de la Guerra Street

asitas de la Guerra is situated in a neighborhood of century-old homes. In planning this development, the Housing Authority took steps to preserve and promote the area's rich history and architectural character by designing a project that included renovation and new construction. Two deteriorated craftsman-style homes fronting De la Guerra Street were restored to their original condition. On the remaining and largely vacant land, new affordable housing units were constructed in two phases. The first phase added 6 units in three craftsman-style duplex buildings. The second phase added 7 senior apartments in one structure designed in the Monterey-Spanish vernacular, an architectural motif that is also present in the neighborhood.

## January

| SUNDAY | MONDAY   | TUESDAY | WEDNESDAY | THURSDAY   | FRIDAY  | SATURDAY            |
|--------|--|---------|-----------|--|---|---------------------|
|        |  |         |           | december       s     m     t     w     t     f     s       1     2     3     4       5     6     7     8     9     10     11       12     13     14     15     16     17     18       19     20     21     22     23     24     25       26     27     28     29     30     31 | february       s     m     t     w     f     s       1     2     3     4     5       6     7     8     9     10     11     12       13     14     15     16     17     18     19       20     21     22     23     24     25     26       27     28 | 1<br>New Year's Day |
| 2      | 3  | 4       | 5         | 6  | 7   | 8                   |
| 9      | 10   | 11      | 12        | 13   | 14  | 15                  |
| 16     | 17<br>Martin Luther King, Jr's<br>Birthday<br>HACSB Closed | 18      | 19        | 20   | 21  | 22                  |
| 23     | 24   | 25      | 26        | 27   | 28  | 29                  |
| 30     | 31   |         |           |  |   |                     |



EL CARRILLO • 315 WEST CARRILLO STREET

L Carrillo, a 62-unit supportive housing development for the chronically homeless, fully captures Santa Barbara's rich architectural history and beauty. With its red-tile roofs, courtyards, high density and archways, El Carrillo is reminiscent of Santa Barbara's famed El Paseo. El Carrillo successfully transformed a large and unkempt asphalt parking lot into a cutting-edge and award-winning housing development. The true brilliance of El Carrillo is not simply its architecture. It includes saving and transforming human lives and speaks to Santa Barbara's intelligence and history of compassion when it comes to helping our most vulnerable citizens and neighbors.



# February

| SUNDAY | MONDAY                                | TUESDAY                      | WEDNESDAY                                    | THURSDAY | FRIDAY | SATURDAY                  |
|--------|---------------------------------------|------------------------------|--|----------|--------|---------------------------|
|        |                                       | 1                            | 2  | 3        | 4      | 5                         |
| 6      | 7                                     | 8                            | 9  | 10       | 11     | 12<br>Lincoln's Birthdate |
| 13     | <b>14</b><br>Valentine's Day          | 15                           | 16   | 17       | 18     | 19                        |
| 20     | 21<br>Presidents' Day<br>HACSB Closed | 22<br>Washington's Birthdate | 23   | 24       | 25     | 26                        |
| 27     | 28                                    |                              | 13 14 15 16 17 18 19<br>20 21 22 23 24 25 26 |          |        |                           |



633 DE LA VINA STREET

oon after purchasing this older, sixties-era apartment building that had long been neglected, the Housing Authority began planning its renovation. In so doing, care was taken to preserve its better, original details, such as open-beam ceilings and to add elements, such as wrought-iron rails and arches, that would enhance its street presence. In 2010, the transformation of the building's exterior was complete, improving not only the neighborhood but the lives of the residents who call 633 De la Vina their home.



# March

| SUNDAY                                      | MONDAY | TUESDAY | WEDNESDAY | THURSDAY                | FRIDAY               | SATURDAY |
|---|--------|---------|-----------|-------------------------|----------------------|----------|
|   |        | 1       | 2         | 3                       | 4                    | 5        |
| 6   | 7      | 8       | 9         | 10                      | 11                   | 12       |
| <b>13</b><br>Daylight Saving Time<br>Begins | 14     | 15      | 16        | 17<br>St. Patrick's Day | 18                   | 19       |
| 20<br>Spring Begins                         | 21     | 22      | 23        | 24                      | 25                   | 26       |
| 27  | 28     | 29      | 30        | 31                      | 13 14 15 16 17 18 19 |          |





#### 705 OLIVE STREET

here restoration is not possible, the Housing Authority makes every effort to enhance the neighborhood through new construction. An older and much deteriorated single family house was torn down to make room for this beautiful tri-plex. Its architecture is a thoughtful blend of modern and Spanish elements that incorporate Santa Barbara's classic red-tiled roofing and French doors.

# April

| SUNDAY       | MONDAY | TUESDAY        | WEDNESDAY   | THURSDAY  | FRIDAY            | SATURDAY |
|--------------|--------|----------------|---|---|-------------------|----------|
|              |        |                | march<br>s m t w t f s<br>1 2 3 4 5<br>6 7 8 9 10 11 12<br>13 14 15 16 17 18 19<br>20 21 22 23 24 25 26<br>27 28 29 30 31 | m 0 y<br>s m t w t f s<br>1 2 3 4 5 6 7<br>8 9 10 11 12 13 14<br>15 16 17 18 19 20 21<br>22 23 24 25 26 27 28<br>29 30 31 | 1                 | 2        |
| 3            | 4      | 5              | 6   | 7   | 8                 | 9        |
| 10           | 11     | 12             | 13  | 14  | 15                | 16       |
| 17           | 18     | 19<br>Passover | 20  | <b>21</b><br>Santa Barbara's<br>Birthday (1782)   | 22<br>Good Friday | 23       |
| 24<br>Easter | 25     | 26             | 27  | 28  | 29                | 30       |



#### 1831 DE LA VINA STREET

ocated in a charming neighborhood and surrounded by single-family homes, this property is made up of 4 classic two-bedroom apartments complete with old Murphy beds in what doubles as the dining room in each unit. The Housing Authority meticulously restored this property giving respect to its architectural heritage and history. Years of neglect were reversed when the Housing Authority purchased and restored this craftsman-style building into one of the Housing Authority's most charming and treasured properties.



# May

| SUNDAY            | MONDAY                             | TUESDAY | WEDNESDAY   | THURSDAY   | FRIDAY | SATURDAY |
|-------------------|------------------------------------|---------|---|--|--------|----------|
| 1                 | 2                                  | 3       | 4   | 5<br>Cinco de Mayo   | 6      | 7        |
| 8<br>Mother's Day | 9                                  | 10      | 11  | 12   | 13     | 14       |
| 15                | 16                                 | 17      | 18  | 19   | 20     | 21       |
| 22                | 23                                 | 24      | 25  | 26   | 27     | 28       |
| 29                | 30<br>Memorial Day<br>HACSB Closed | 31      | a pril<br>s m t w t f s<br>1 2<br>3 4 5 6 7 8 9<br>10 11 12 13 14 15 16<br>17 18 19 20 21 22 23<br>24 25 26 27 28 29 30 | june<br>sm.t.w.t.f.s<br>1 2 3 4<br>5 6 7 8 9 10 11<br>12 13 14 15 16 17 18<br>19 20 21 22 23 24 25<br>26 27 28 29 30 |        |          |

Housing Authority of the City of Santa Barbara



630 BATH AND 233 WEST ORTEGA

he "make-over" of these four older "box-style" HUD public housing units, complete with flat roofs, was undertaken by the Housing Authority with the goal of capturing the character of the neighborhood and surrounding homes. The result was two East Coast "salt box" style buildings—a renovation that stays true to this particular Santa Barbara neighborhood. The residents proudly call these units "home," and the neighbors are proud to have this "public housing" development in their neighborhood.



### June

| SUNDAY                    | MONDAY | TUESDAY               | WEDNESDAY | THURSDAY | FRIDAY               | SATURDAY   |
|---------------------------|--------|-----------------------|-----------|----------|----------------------|--|
|                           |        |                       | 1         | 2        | 3                    | <b>4</b><br>Big Dog Parade   |
| 5                         | 6      | 7                     | 8         | 9        | 10                   | 11   |
| 12                        | 13     | <b>14</b><br>Flag Day | 15        | 16       | 17                   | 18   |
| <b>19</b><br>Father's Day | 20     | 21<br>Summer Begins   | 22        | 23       | 24                   | 25<br>Summer Solstice Parade   |
| 26                        | 27     | 28                    | 29        | 30       | 15 16 17 18 19 20 21 | july       s     m     t     w     t     f     s       1     2     1     2     1     2       3     4     5     6     7     8     9       10     11     12     13     14     15     16       17     18     19     20     21     22     23       24/31     25     26     27     28     29     30 |









#### Casa de las Fuentes • 922 Castillo Street

ocated on West Carrillo Street, one of Santa Barbara's main downtown corridors, Casa de las Fuentes turned a defunct, drive-through bank facility and trash-ridden vacant lot into a 42-unit development worthy of Builder Magazine's 2003 Grand Award. The Housing Authority designed and built this appropriately named ("Home of the Fountains") apartment complex to help address the community's affordable housing needs for its lower income, downtown workforce. Those working in the downtown area are given occupancy preference so that they can walk to work, thus reducing automobile traffic and use.

# July

| SUNDAY | MONDAY                                | TUESDAY | WEDNESDAY   | THURSDAY  | FRIDAY | SATURDAY |
|--------|---------------------------------------|---------|---|---|--------|----------|
|        |                                       |         | june<br>s m t w t f s<br>1 2 3 4<br>5 6 7 8 9 10 11<br>12 13 14 15 16 17 18<br>19 20 21 22 23 24 25<br>26 27 28 29 30 | a ugust       s     m     f     w     f     f     s       1     2     3     4     5     6       7     8     9     10     11     12     13       14     15     16     17     18     19     20       21     22     23     24     25     26     27       28     29     30     31 | 1      | 2        |
| 3      | 4<br>Independence Day<br>HACSB Closed | 5       | 6   | 7   | 8      | 9        |
| 10     | 11                                    | 12      | 13  | 14  | 15     | 16       |
| 17     | 18                                    | 19      | 20  | 21  | 22     | 23       |
| 24     | 25                                    | 26      | 27  | 28  | 29     | 30       |
| 31     |                                       |         |   |   |        |          |



Cottage Gardens • 227 West de la Guerra Street

Bungalow-style buildings and a white picket fence are two architectural details that help give Cottage Gardens its charm. Located just a few blocks from downtown, this quaint 17-unit property was developed in 1993 for seniors using the Low Income Housing Tax Credit Program, a program that requires creative financing and the partnering of private investors and developers with low-income housing providers.



# August

| SUNDAY | MONDAY              | TUESDAY | WEDNESDAY                 | THURSDAY             | FRIDAY   | SATURDAY |
|--------|---------------------|---------|---------------------------|----------------------|--|----------|
|        | 1<br>Ramadan Begins | 2       | <b>3</b><br>Fiesta Begins | 4                    | 5<br>Fiesta Parade   | 6        |
| 7      | 8                   | 9       | 10                        | 11                   | 12   | 13       |
| 14     | 15                  | 16      | 17                        | 18                   | 19   | 20       |
| 21     | 22                  | 23      | 24                        | 25                   | 26   | 27       |
| 28     | 29                  | 30      | 31                        | 10 11 12 13 14 15 16 | 4 5 6 7 8 9 10<br>11 12 13 14 15 16 17<br>18 19 20 21 22 23 24 |          |



Bud

Hoit Gardens • 28–38 North Voluntario Street and 1112–1120 East Mason Street

Built in the 1970s and in severe need of rehabilitation, this property, comprised of 10 large-family townhomes, received a complete and thorough makeover in 2003. A dramatic transformation turned this older "public housing" development into the one of the best looking housing complexes in the neighborhood.

# September

| SUNDAY | MONDAY                         | TUESDAY  | WEDNESDAY   | THURSDAY            | FRIDAY              | SATURDAY |
|--------|--------------------------------|--|---|---------------------|---------------------|----------|
|        |                                | august   s m t w f s   1 2 3 4 5 6   7 8 9 10 11 12 13   14 15 16 17 18 19 20   21 22 23 24 25 26 27   28 29 30 31 | october       s     m     t     w     t     f     s       1     2     3     4     5     6     7     8       9     10     11     12     13     14     15       16     17     18     19     20     21     22       23/30     24/31     25     26     27     28     29 | 1                   | 2                   | 3        |
| 4      | 5<br>Labor Day<br>HACSB Closed | 6  | 7   | 8                   | 9                   | 10       |
| 11     | 12                             | 13   | 14  | 15                  | 16                  | 17       |
| 18     | 19                             | 20   | 21  | 22                  | 23<br>Autumn Begins | 24       |
| 25     | 26                             | 27   | 28  | 29<br>Rosh Hashanah | 30                  |          |



Paseo Voluntario • 309-327 South Voluntario Street

he neighborhood and the Housing Authority witnessed a remarkable transformation and revitalization of this property by combining an exterior "make over" of existing large-family units with the construction of 20 additional new units. Once considered a neglected and blighted area known for criminal activity, this development renovated 7 older "public housing" units and added 20 workforce housing units on adjacent property. This well designed "in-fill housing" development now rivals some of the most expensive and attractive condominium complexes in Santa Barbara.



### October

| SUNDAY | MONDAY             | TUESDAY | WEDNESDAY | THURSDAY   | FRIDAY  | SATURDAY                              |
|--------|--------------------|---------|-----------|--|---|---------------------------------------|
|        |                    |         |           | september       s     m     t     w     t     f     s       1     2     3       4     5     6     7     8     9     10       11     12     13     14     15     16     17       18     19     20     21     22     23     24       25     26     27     28     29     30 | s m t w t f s<br>1 2 3 4 5<br>6 7 8 9 10 11 12<br>13 14 15 16 17 18 19<br>20 21 22 23 24 25 26<br>27 28 29 30 | 1                                     |
| 2      | 3                  | 4       | 5         | 6  | 7   | 8<br>Yom Kippur                       |
| 9      | 10<br>Columbus Day | 11      | 12        | 13   | 14  | 15                                    |
| 16     | 17                 | 18      | 19        | 20   | 21  | <b>222</b><br>HACSB Founded<br>(1969) |
| 23     | 24                 | 25      | 26        | 27   | 28  | 29                                    |
| 30     | 31 Halloween       |         |           |  |   |                                       |

Housing Authority of the City of Santa Barbara





#### 602 Pico Avenue and 716 North Salsipuedes Street

nitially, a dated façade and deferred maintenance were the trademarks of this building. Simple architectural detailing such as tiled entryways, wrought iron elements, and arches helped add significant character to the transformation of this 4-unit family complex. Located in the downtown eastside of Santa Barbara, this attractively detailed building welcomes its residents and its neighbors.

### November

| SUNDAY                            | MONDAY | TUESDAY | WEDNESDAY | THURSDAY                                    | FRIDAY   | SATURDAY |
|-----------------------------------|--------|---------|-----------|---|--|----------|
|                                   |        | 1       | 2         | 3   | 4  | 5        |
| 6<br>Daylight Saving Time<br>Ends | 7      | 8       | 9         | 10  | <b>11</b><br>Veterans Day<br>HACSB Closed  | 12       |
| 13                                | 14     | 15      | 16        | 17  | 18   | 19       |
| 20                                | 21     | 22      | 23        | 24<br>Thanksgiving Day<br>HACSB Closed      | 25<br>HACSB Closed   | 26       |
| 27                                | 28     | 29      | 30        | 9 10 11 12 13 14 15<br>16 17 18 19 20 21 22 | december       s     m     t     w     t     f     s       1     2     3       4     5     6     7     8     9     10       11     12     13     14     15     16     17       18     19     20     21     22     23     24       25     26     27     28     29     30     31 |          |











#### WILSON COTTAGES • 1203-1215 CASTILLO STREET AND 416-422 WEST ANAPAMU STREET

fter Wilson Elementary School was closed in 1979 due to declining enrollment, the Housing Authority acquired this property with the goal of creating affordable family housing. The abandoned land became Wilson Cottages, comprised of 24 "bungalow-style" cottages closely resembling the neighboring single-family homes. This innovation earned it the Santa Barbara Beautiful Award in 1984, an honor given to exemplary projects that make Santa Barbara truly beautiful.

# December

| SUNDAY          | MONDAY                        | TUESDAY   | WEDNESDAY  | THURSDAY | FRIDAY                    | SATURDAY                    |
|-----------------|-------------------------------|---|--|----------|---------------------------|-----------------------------|
|                 |                               | november<br>smt v v f f s<br>1 2 3 4 5<br>6 7 8 9 10 11 12<br>13 14 15 16 17 18 19<br>20 21 22 23 24 25 26<br>27 28 29 30 | january<br>smt vvt fs<br>1 2 3 4 5 6 7<br>8 9 10 11 12 13 14<br>15 16 17 18 19 20 21<br>22 23 24 25 26 27 28<br>29 30 31 | 1        | 2                         | 3                           |
| 4               | 5                             | 6   | 7  | 8        | 9                         | 10                          |
| 11              | 12                            | 13  | 14   | 15       | 16                        | 17                          |
| 18              | 19                            | 20  | <b>21</b><br>Hannukah<br>Winter Begins   | 22       | 23                        | 24                          |
| 25<br>Christmas | 26<br>Kwanzaa<br>HACSB Closed | 27  | 28   | 29       | <b>30</b><br>HACSB Closed | <b>31</b><br>New Year's Eve |

Housing Authority of the City of Santa Barbara

### **Our Core Values**

#### COMMITMENT

We are dedicated to our mission and values with an overall attitude of ownership. We act accountably and productively; we are efficient and responsible. We bring passion and enthusiasm to the work that we do.

#### COMPASSION

We act in a friendly and respectful way. We practice the human virtues of kindness and forgiveness. We remain open and calm.

#### COMPETENCY

We are knowledgeable and feel confident about the work that we do. We are creative and courageous, taking on new things and being self-motivated. Our positive and upbeat staff act honestly and morally – with integrity.

#### COOPERATION

We work together as one team, showing respect and appreciation for each person. We are open and receptive to others' contributions and efforts, and we strive to create and achieve common goals. Humor and happiness are part of our work life.

#### COMMUNICATION

We strive to understand each other, as well as to be understood. We recognize that effective and professional communication and good listening play an important role in the work that we do, and we endeavor to communicate in an open, direct and honest manner, with each other, and with our clients. We embrace an attitude of helpfulness.



### Housing Authority of the City of Santa Barbara

#### Housing Authority Commissioners

Barbara B. Allen, Chair Mary Johnston, Vice-Chair David K. Hughes Geoff Green Catherine Woodford Donald Olson Patrick Johnson

#### Housing Authority Staff

Jhudyana Aguirre Teresa Alvaro **Ronnie Anderson** Martha Angel Nataly Arredondo Bruno Bardini Octavio Botello Inger Loken Budke Sebastiano Capovilla **Tiffany Carter** Celia Cheney Anthony DeAnda Helen Del Dosso Matias Escareno Alicia Esparza Andrea Fink **Rob Fredericks** Julia Garcia Miguel Garcia Andrew Gonzales Antonia Hood

Management Team

Robert G. Pearson Executive Director / Chief Executive Officer

Skip Szymanski Deputy Executive Director / Chief Operating Officer

Rob Fredericks Deputy Executive Director / Chief Administrative Officer Veronica Loza Director of Housing Management

Margaret Trejo Director of Resident Services

Roberta Maccianti Director of Property and Development

Bob Peirson Interim Director of Finance

Aida Hughes Juan Lizalde Marcus Lopez Veronica Loza Roberta Maccianti Perla Medina Clarissa Montenegro Jerry Morales Tiffany Morten Adriana Ortega Tia Payne Leanna Pearson Robert G. Pearson **Bob** Peirson Salvador Pereyra **Enrique Perez** Trinidad J. Pizano Jose F. Quezada Mirna Ramos Magdalena Rodriguez Vilma Rodriguez

Amado Rubio-Sanchez Christina Sanchez Jesus Santana Jennifer Schipa Leah Searles Celia Solis Alexander Szymanski Guadalupe Tinajera Hector Torres Margaret Trejo Rosal Valenzuela Beatriz Valenzuela Heladio Vega Angel Velasquez Gerardo Velazquez **Ruben Venegas** Alice Villarreal Redit **Timothy Waaler** Mike Wasilko Scott Wexler Gerald Zeven



#### STATEMENT OF NET ASSETS As of March 31, 2010

| ASSETS                                    |              |
|---|--------------|
| Current Assets:                           |              |
| Cash & Cash Equivalents                   | \$ 4,451,268 |
| Restricted Cash & Cash Equivalents        | 988,250      |
| Investments                               | 3,910,969    |
| Restricted Investments                    | 1,420,608    |
| Accounts & Notes Receivable - Current     | 1,576,399    |
| Prepaid Expenses                          | 94,071       |
| Inventory                                 | 39,959       |
| Total Current Assets                      | 12,481,524   |
| Non-Current Assets:                       |              |
| Capital Assets, Net of Depreciation       | 53,378,665   |
| Accounts & Notes Receivable - Non-Current | 689,112      |
| Total Non-Current Assets                  | 54,067,777   |
| TOTAL ASSETS                              | \$66,549,301 |

#### LIABILITIES & NET ASSETS Current Liabilities: Accounts Payable & Accrued Liabilities \$ 807,817 Tenant Security Deposits 534,474 Notes Payable, Current Portion 3,991,699 Other Current Liabilities 530,360 Total Current Liabilities 5,864,350 Non-Current Liabilities: Notes Payable, Long-term Portion 30,189,031 Accrued Other Post-Employment Benefit Liabilities 704,528 Other Non-current Liabilities 784,743 **Total Non-Current Liabilities** 31,678,302 37,542,652 TOTAL LIABILITIES Net Assets: Invested in Capital Assets, Net of Related Debt 19,197,935 **Restricted Net Assets** 1,919,436 7,889,278 Unrestricted Net Assets Total Net Assets 29,006,649 **TOTAL LIABILITIES & NET ASSETS** \$66,549,301

#### STATEMENT OF REVENUE, EXPENSES & CHANGE IN NET ASSETS For the fiscal year ended March 31, 2010

#### **OPERATING REVENUE:**

| Tenant Rents                  | \$ 9,779,437 |
|-------------------------------|--------------|
| Grants                        | 1,707,492    |
| Section 8 Administrative Fees | 2,180,809    |
| Section 8 Housing Assistance  | 19,940,155   |
| Other                         | 653,556      |
| TOTAL OPERATING REVENUE       | \$34,261,449 |

#### **OPERATING EXPENDITURES:**

| Administration and Central Office         | \$ 5,364,836  |
|---|---------------|
| Tenant Services                           | 1,764,262     |
| Utilities                                 | 846,591       |
| Maintenance & Operations                  | 2,930,050     |
| General                                   | 1,200,262     |
| Housing Assistance Payments               | 21,278,879    |
| TOTAL OPERATING EXPENDITURES:             | 33,384,880    |
| NET OPERATING INCOME                      | 876,569       |
| NON-OPERATING REVENUE (EXPENSE)           |               |
| Interest & Investment Income              | 599,275       |
| Loss on Disposition of Assets             | (1,224,547)   |
| Depreciation                              | (2,412,450)   |
| Interest Expense                          | (1,108,581)   |
| HUD Capital Fund Grants                   | 1,930,275     |
| NON-OPERATING REVENUE (EXPENSE)           | (2,216,028)   |
| CHANGE IN NET ASSETS FOR THE CURRENT YEAR | \$(1,339,459) |

### Housing Authority of the City of Santa Barbara

### Mission

The Housing Authority of the City of Santa Barbara is a local public agency created under state law for the purpose of providing safe, decent, and quality affordable housing and supportive services to eligible persons with limited incomes, through a variety of federal, state, local and private resources.

### Vision

HACSB does more than handle the day-to-day demands of providing affordable housing solutions to lower income families, seniors and the disabled. We strive to craft solutions to our Community's affordable housing dilemma in a holistic manner, and turn them into reality.

| I.D. #         | TOTAL NO.<br>OF UNITS | UNITS PER<br>ADDRESS | ADDRESS                       | NAME                 | ТҮРЕ       |
|----------------|-----------------------|----------------------|-------------------------------|----------------------|------------|
| 76-02          | 44                    | 4                    | 305 RANCHERIA ST.             | MONTERIA VILLAGE     | FAMILY     |
|                |                       | 24                   | 512-524 W. MONTECITO ST.      | MONTERIA VILLAGE     | FAMILY     |
|                |                       | 2                    | 630 BATH ST.                  | N/A                  | FAMILY     |
|                |                       | 9                    | 323-327 S. VOLUNTARIO ST.     | PASEO VOLUNTARIO     | FAMILY     |
|                |                       | 1                    | 606 W. MICHELTORENA ST.       | N/A                  | FAMILY     |
|                |                       | 2                    | 1507 SAN PASCUAL ST.          | N/A                  | FAMILY     |
|                |                       | 2                    | 233 W. ORTEGA ST.             | N/A                  | FAMILY     |
| 76-03          | 15                    | 15                   | 13-21 S. SOLEDAD ST.          | PEARL GARDENS        | FAMILY     |
| 76-04          | 18                    | 18                   | 219-231 MEIGS RD.             | N/A                  | FAMILY     |
| 76-05          | 8                     | 1                    | 810 VINE ST.                  | N/A                  | FAMILY     |
|                |                       | 4                    | 519-521 N. ALISOS ST.         | N/A                  | FAMILY     |
|                |                       | 3                    | 809-811 OLIVE ST.             | N/A                  | FAMILY     |
| 76-06          | 16                    | 16                   | 1934-1938 ELISE WAY           | N/A                  | FAMILY     |
| 6-07           | 122                   | 122                  | 721 LAGUNA ST.                | PRESIDIO SPRINGS     | ELDERLY    |
| 6-10           | 46                    | 8                    | 818-826 LAGUNA ST.            | PRESIDIO GARDENS     | FAMILY     |
|                |                       | 6                    | 821 VINE AVE.                 | PRESIDIO GARDENS     | FAMILY     |
|                |                       | 4                    | 820-824 VINE AVE.             | PRESIDIO GARDENS     | FAMILY     |
|                |                       | 4                    | 825 OLIVE ST.                 | PRESIDIO GARDENS     | FAMILY     |
|                |                       | 6                    | 511 E. ORTEGA ST.             | PRESIDIO GARDENS     | FAMILY     |
|                |                       | 6                    | 515 E. ORTEGA ST.             | PRESIDIO GARDENS     | FAMILY     |
|                |                       | 6                    | 720 OLIVE ST.                 | PRESIDIO GARDENS     | FAMILY     |
|                |                       | 6                    | 714 OLIVE ST.                 | PRESIDIO GARDENS     | FAMILY     |
| 76-12          | 10                    | 10                   | 2721 MIRADERO DR.             | ARROYO MIRADERO      | ELDERLY    |
| '6-12<br>'6-13 | 18                    | 10                   |                               | N/A                  | FAMILY     |
| 0-15           | 10                    | 4                    | 1913 SAN PASCUAL ST.          |                      |            |
|                |                       |                      | 602 EUCALYPTUS AVE.           | N/A                  | FAMILY     |
|                | 70                    | 4                    | 1831 DE LA VINA ST.           |                      | FAMILY     |
| 6-14           | 78                    | 36                   | 175 S. LA CUMBRE LN.          | VISTA LA CUMBRE      | ELDERLY    |
|                |                       | 5                    | 422 OLD COAST HWY.            | OLD COAST TOWNHOUSES | FAMILY     |
|                |                       | 7                    | 610-616 W. CARRILLO ST.       | CASA CARRILLO        | FAMILY     |
|                |                       | 16                   | 1203-1215 CASTILLO ST.        | WILSON COTTAGES      | FAMILY     |
|                |                       | 8                    | 416-422 W. ANAPAMU ST.        | WILSON COTTAGES      | FAMILY     |
|                |                       | 6                    | 902 OLIVE ST.                 | OLIVE TOWNHOUSES     | FAMILY     |
| 6-15           | 10                    | 6                    | 28-38 N. VOLUNTARIO ST.       | HOIT GARDENS         | FAMILY     |
|                |                       | 4                    | 1112-1120 E. MASON ST.        | HOIT GARDENS         | FAMILY     |
| 6-16           | 8                     | 4                    | 401-403 TRANSFER AVE.         | CASTILLO COURT       | ELDERLY    |
|                |                       | 4                    | 402-404 TRANSFER AVE.         | CASTILLO COURT       | ELDERLY    |
| 6-17           | 17                    | 17                   | 620-652 CASTILLO ST.          | LA CASA CASTILLO     | FAMILY     |
| 6-19           | 24                    | 24                   | 3931-3937 VIA DIEGO           | N/A                  | FAMILY     |
| 76-21          | 20                    | 20                   | 211-221 SYCAMORE LN.          | SYCAMORE GARDENS     | FAMILY     |
| 76-22          | 10                    | 10                   | 217-227 S. SALINAS ST.        | N/A                  | FAMILY     |
| 76-23          | 15                    | 12                   | 221-223 W. VICTORIA ST.       | N/A                  | FAMILY     |
|                |                       | 3                    | 125 S. VOLUNTARIO ST.         | N/A                  | FAMILY     |
| 76-25          | 4                     | 2                    | 716 N. SALSIPUEDES ST.        | N/A                  | FAMILY     |
|                |                       | 2                    | 602 PICO AVE.                 | N/A                  | FAMILY     |
| 76-27          | 11                    | 11                   | 82 N. LA CUMBRE RD.           | N/A                  | FAMILY     |
| subtotal       | 494                   | 494                  |                               |                      |            |
|                | 10                    |                      | 511 515 W VICTORIA ST         | N/A                  | EAMILY     |
| ION-HUD        |                       | 10                   | 511-515 W. VICTORIA ST.       | N/A                  | FAMILY     |
| ION-HUD        | 8                     | 8                    | 633 DE LA VINA ST.            | N/A                  | FAMILY     |
| ION-HUD        | 6                     | 6                    | 2941 STATE ST.                | N/A                  | FAMILY     |
| ION-HUD        | 6                     | 3                    | 425-431 E. ORTEGA ST.         | N/A                  | FAMILY     |
|                |                       | 3                    | 705 OLIVE ST.                 | N/A                  | FAMILY     |
| NON-HUD        | 7                     | 7                    | 816 VINE AVE. & 817 OLIVE ST. | N/A                  | FAMILY/ELD |
| ION-HUD        | 6                     | 6                    | 1027 E. ORTEGA ST.            | N/A                  | ELDERLY    |
|                | 15                    | 15                   | 1012-1024 E. DE LA GUERRA ST. | CASITAS DE LA GUERRA | FAMILY/ELD |
| NON-HUD        |                       |                      |                               |                      |            |
| NON-HUD        | 6                     | 6                    | 2525 DE LA VINA ST.           | N/A                  | FAMILY/ELD |



### HACSB Property Inventory

#### By Category

| Public Housing          | 494  |
|-------------------------|------|
| Non-HUD                 | 543  |
| SHIFCO                  | 107  |
| Housing Choice Voucher  | 2080 |
| Shelter Plus Care/Other | 66   |
| TOTAL                   | 3290 |
| In Planning             | 56   |

| NON-HUD          | 18       | 6        | 801 OLIVE ST.                                   | N/A                      | FAMILY              |
|------------------|----------|----------|---|--------------------------|---------------------|
|                  |          | 6        | 813 OLIVE ST.                                   | N/A                      | FAMILY              |
|                  |          | 6        | 835 OLIVE ST.                                   | N/A                      | FAMILY              |
| NON-HUD          | 4        | 4        | 630 W. ARRELLAGA ST.                            | N/A                      | FAMILY              |
| NON-HUD          | 6        | 6        | 616 W. MISSION ST.                              | N/A                      | FAMILY/ELDERLY      |
| NON-HUD          | 6        | 6        | 224 W. ORTEGA ST.                               | N/A                      | ELDERLY             |
| NON-HUD          | 42       | 42       | 922 CASTILLO ST.                                | CASA DE LAS FUENTES      | DOWNTOWN WKR        |
| NON-HUD/TAX CF   | REDIT 62 | 62       | 315 W. CARRILLO ST.                             | EL CARRILLO              | HMLESS/DOWNTOWN WKR |
| NON-HUD          | 12       | 12       | 1910 SAN PASCUAL ST.                            | N/A                      | FAMILY/ELDERLY      |
| NON-HUD          | 60       | 60       | 521 N. LA CUMBRE RD.                            | VILLA LA CUMBRE          | ELDERLY             |
| NON-HUD          | 6        | 6        | 821 E. FIGUEROA ST.                             | N/A                      | FAMILY              |
| NON-HUD          | 18       | 18       | 309-319 S. VOLUNTARIO ST.                       | PASEO VOLUNTARIO         | FAMILY              |
| NON-HUD          | 10       | 10       | 512 BATH ST.                                    | N/A                      | FAMILY              |
| NON-HUD/TAX CF   | REDIT 56 | 56       | 416-424 E. COTA STREET/517 OLIVE ST             | ARTISAN COURT            | HMLESS/DOWNTOWN WKR |
| NON-HUD          | IN I     | PLANNING | 231 W. ORTEGA ST.                               | N/A                      | FAMILY              |
| NON-HUD          | IN I     | PLANNING | 512 BATH ST.                                    | BRADLEY STUDIOS          | HMLESS/DOWNTOWN WKR |
| NON-HUD/TAX CF   | REDIT 17 | 17       | 227 W. DE LA GUERRA ST.                         | COTTAGE GARDENS          | ELDERLY             |
| LEASED / TAX CRE | DIT 48   | 48       | 4007-4011 VIA LUCERO                            | EL PATIO                 | ELDERLY             |
| LEASED / TAX CRE | DIT 98   | 98       | 1116 DE LA VINA ST.                             | GARDEN COURT             | ELDERLY             |
| subtotal         | 543      | 543      |   |                          |                     |
| 221(D)3          | 107      | 107      | SANTA FE PLC.                                   | SHIFCO                   | ELDERLY             |
|                  |          |          | LA VISTA DEL OCEANO                             | SHIFCO                   | ELDERLY             |
|                  |          |          | CLIFF DR.                                       | SHIFCO                   | ELDERLY             |
| subtotal         | 107      | 107      |   |                          |                     |
| VOUCHER          | 2080     | 2080     | DISPERSED THROUGHOUT THE CITY VOL               | JCHERS-Rental Assistance | FAMILY/ELDERLY      |
| S+C              | 55       | 55       | DISPERSED THROUGHOUT THE CITY RENTAL ASSISTANCE |                          | FAMILY/ELDERLY      |
| subtotal         | 2135     | 2135     |   |                          |                     |
| OTHER            | 11       | 11       | 2612 MODOC RD.SARAH HOUSE                       |                          | GROUP HM/FAM        |
| TOTAL            | 3290     | 3290     |   |                          |                     |



### HA SB Housing Authority of the City of Santa Barbara



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