



2010 Calendar • 2009 Annual Report

# "We build housing... residents build community."

#### 2009 marked the Housing Authority's 40th anniversary...

40 years of building and operating award-winning housing for Santa Barbara's low-income residents and the community. On October 23<sup>rd</sup>, 2009, we brought the community together at our Presidio Springs Senior Center to celebrate our four decades of achievement.



#### Housing Authority of the City of Santa Barbara

A Message from the Chair and the Executive Director/CEO

As CEO and Chair, we recently commented to one another about the wonderful sojourn of service we enjoy in our respective leadership capacities at the Housing Authority. And it is relatively easy service due to the Commitment, Competency, Cooperation, Communication and Compassion that the Housing Authority staff and Commission bring to our work everyday. Those are our core values – our five "C's" as they are affectionately known around our workplace. With these, we build safe and affordable housing communities and provide support services to the residents – services that help the residents build better lives for their family. In so doing, the residents build community within their own apartment complex, making it "value added" to their neighborhood and the city as a whole.

The real measure of the Housing Authority's impact is not just in the number of units we have developed and manage; it's in the lives of the people we serve. Visit any of our developments – be it El Carrillo for the formerly homeless, to Garden Court for frail seniors, to Paseo Voluntario for families (and the list goes on) – and you'll find people whose lives have been transformed by having an affordable, safe and comfortable place to live. You can also talk to the hundreds of families who have graduated from our housing via

our Family Self Sufficiency Program (FSS), using us as a needed stepping stone to home ownership and private market housing. It is dramatic proof that the Housing Authority really does help people climb the economic ladder...and that our units serve not just one family, but many. We help the residents not only build community, but understand community.

As we celebrate 40 years of service and look to our future, we recognize that the need for affordable housing only continues to grow. No matter how big a dent we make, our job will never be done. But we have no doubt that, through the next 40 years, the Housing Authority will respond with the same high-quality housing production and continual innovation for which we've become known. Thanks to the leadership of past and present commissioners and staff, we have built a solid organization of people that embrace our 5-C's and the challenge of securing the resources needed to do extraordinary things. That culture is in our genes and will endure.

We have always placed the resident at the core of our mission. Almost everyone, at some point in life, needs the assistance of someone else to navigate the path to personal and economic independence. This understanding underlies our success. To successfully end homelessness, change lives for the better, and foster hope, we must be more than just housing. We must help our residents understand community so they can successfully build it and be part of it.

As we celebrate 40 years of successful service to Santa Barbara, we say thank you to all of our partners. Our work and success would not be possible without you. The help and encouragement we continually receive from the City Council and their talented staff are essential building blocks in our solid foundation...and "can do" reputation. To all of our past and current residents, we applied your success and commitment to community.

Sincerely-

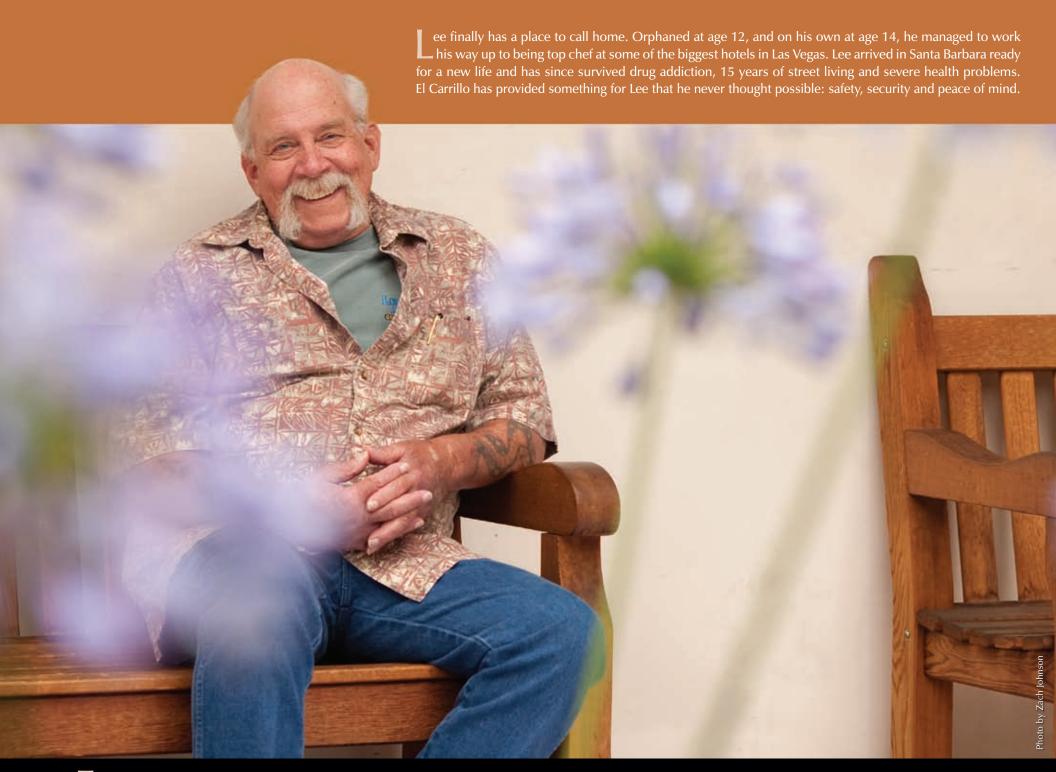
Rob Pearson

Executive Director/CEO

Barbara Allen

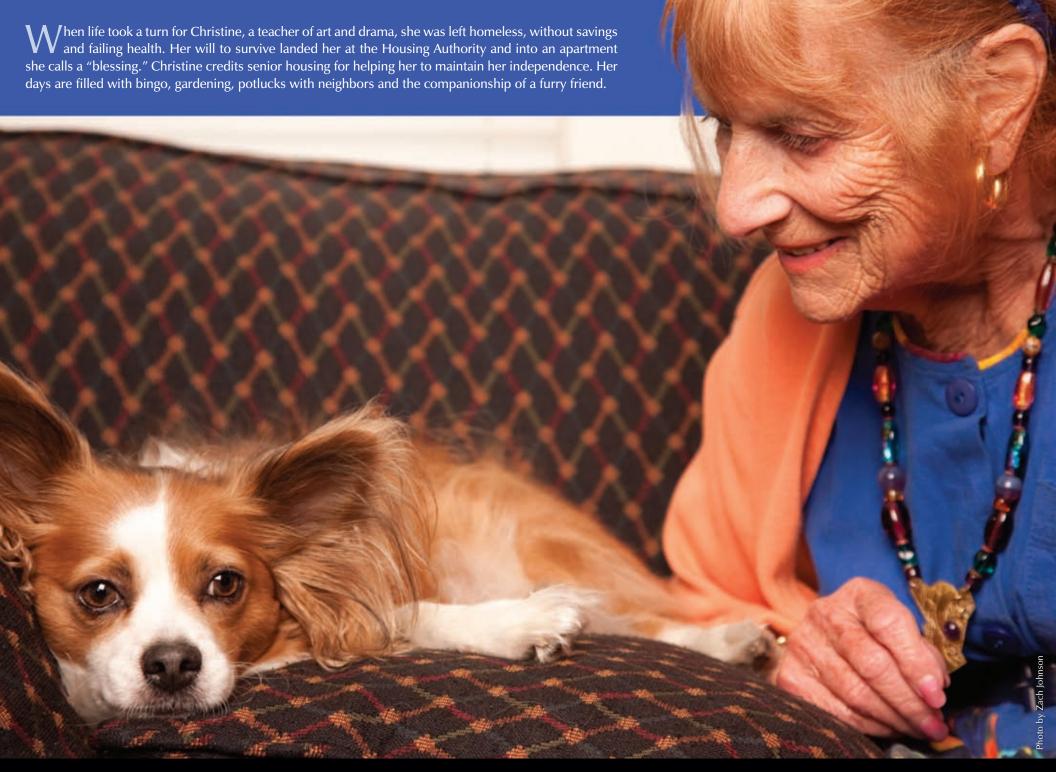
Barlaia B. allen

Chair



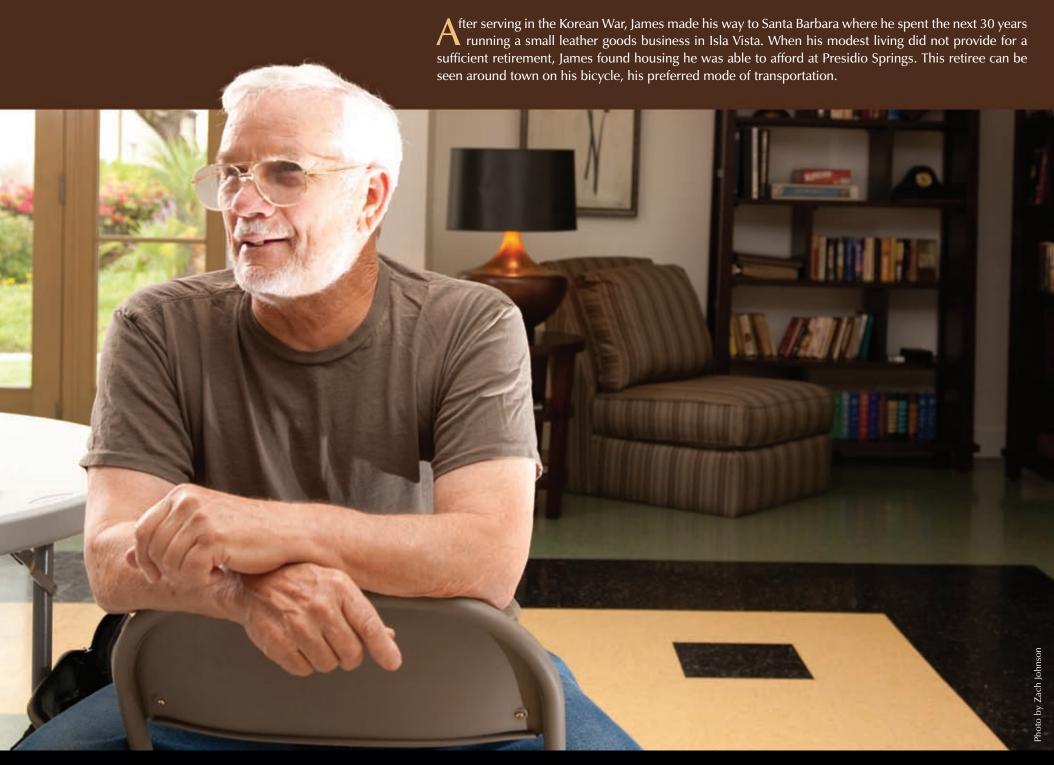
- I Carrillo was established by the Housing Authority to provide permanent supportive housing for formerly homeless individuals.

SUNDAY	MONDAY	TUESDAY	THE COLUMN TWO IS NOT THE PARTY OF THE PARTY	THURSDAY	FRIDAY	SATURDAY
			december           s         m         t         w         t         f         s           1         2         3         4         5           6         7         8         9         10         11         12           13         14         15         16         17         18         19           20         21         22         23         24         25         26           27         28         29         30         31	february           s         m         t         w         t         f         s           1         2         3         4         5         6           7         8         9         10         11         12         13           14         15         16         17         18         19         20           21         22         23         24         25         26         27           28	New Year's Day  HASCB Closed	
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18 Martin Luther King, Jr's Birthday  HASCB Closed	19	20	21	22	23
<ul><li>24</li><li>31</li></ul>	<b>25</b>	26	27	28	29	30



 $\mathbf{V}$ ista La Cumbre is a 36-unit development designated for seniors and was made possible through a State excess property program.

SUNDAY	MONDAY	F e	brua WEDNESDAY	<b>r</b> y	FRIDAY	SATURDAY
	1	2	3	4	5	6
7	8	9	10	11	12 Lincoln's Birthdate	13
14. Valentine's Day	15 Presidents' Day  HACSB Closed	16	17	18	19	20
21	22 Washington's Birthdate	23	24	25	26	27
28	january smtwtfs 12	march sm tw tfs 123456		No. of the last of	1	######################################



he Housing Authority gives preference to Veterans for placement in all housing programs.

CLINDAY	MONDAY	THESDAY	WEDNESDAY	TIME		不可以不可能
SUNDAY	MONDAY  1	TUESDAY  2	WEDNESDAY  3	THURSDAY  4	5	SATURDAY 6
7	8	9	10	11	12	13
Daylight Saving Time Begins	15	16	St. Patrick's Day	18	19	20
	22	23	24	<b>25</b>	26	27
28	29	30	31	1 2 3 4 5 6		
	Passover Begins			7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	11 12 13 14 15 16 17	Photos by Zaci



Presidio Springs is a 122-unit development designated for seniors and is centrally located downtown for active, independent living.

	と の の の の の の の の の の の の の の の の の の の		TO THE PERSON NAMED IN	のである。	
SATURDAY	3	10	17	24	Photo by Zach lohnson
FRIDAY	2	Good Friday	16	23	30
	1	8	15	22	29
April	m a y s m t w t f s 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23/30 24/31 25 26 27 28 29	7	14	21 Santa Barbara's Birthday (1782)	28
TUESDAY	march s m t w t f s 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	6	13	20	27
MONDAY		5	12	19	26
SUNDAY		Easter	111	18	25



he Housing Authority's Resident Services Department provides a variety of activities and educational programs.

	n B			May			
	SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY  april s m t w t f s	FRIDAY	SATURDAY
				A CONTRACTOR	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	
					18 19 20 21 22 23 24 25 26 27 28 29 30	20 21 22 23 24 25 26 27 28 29 30	
	2	3	4	5 Cinco de Mayo	6	7	8
				Cirico de iviayo			
ľ	9	10	11	12	13	14	15
	Mother's Day						PPR DILL
<b>新</b>	16	17	1Ω	10	20	21	22
となり	10		10		20	21	
			7 5	ME			
de la constantina	23	24	<b>25</b>	26	<b>27</b>	28	Photo by Zach Johnson
	30	31 Memorial Day (HACSB Closed)					Photo by Z



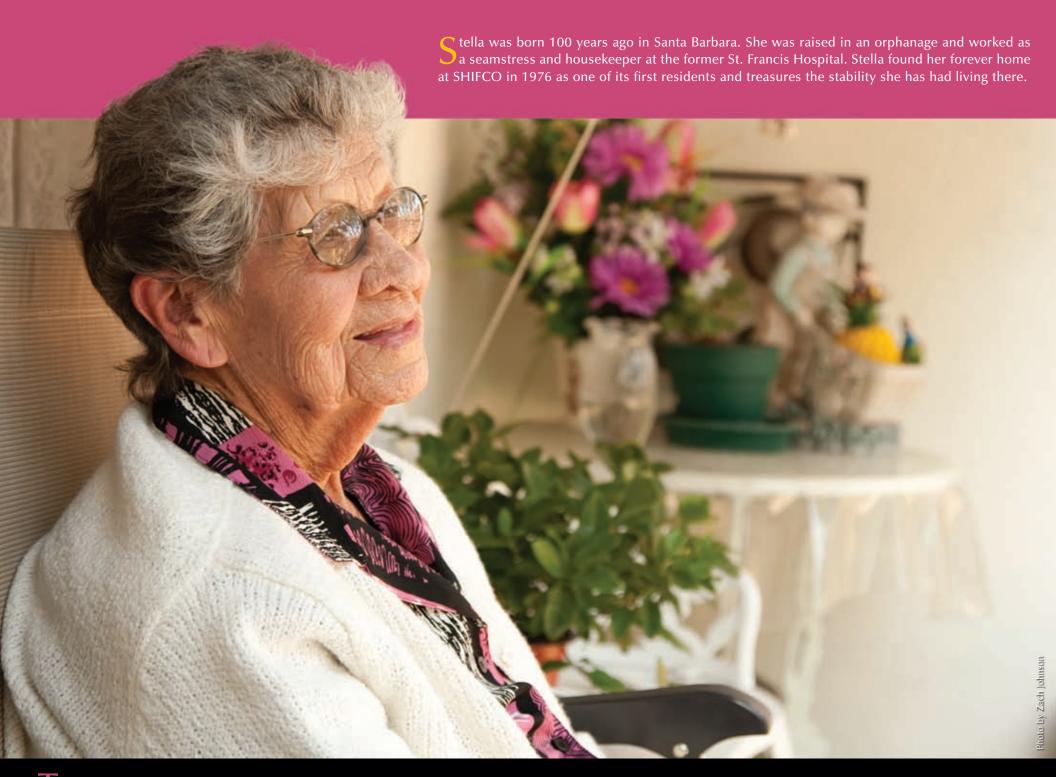
he Housing Authority often provides open space for gardening and other outdoor activities at its properties.

SUNDAY	MONDAY	TUESDAY	June WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		1	2	3	4	5 Big Dog Parade
6		8	9	10	11	12
13	Flag Day	15	16	17	18	19
20 Father's Day	21	22	23	24	25	26 Summer Solstice Parade
27	28	29	30	1 2 3 4 5 6 7 8	4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	Photo by Zach lohnson



he Housing Authority has been providing affordable housing to the community for over 40 years and collaborates with many social service organizations.

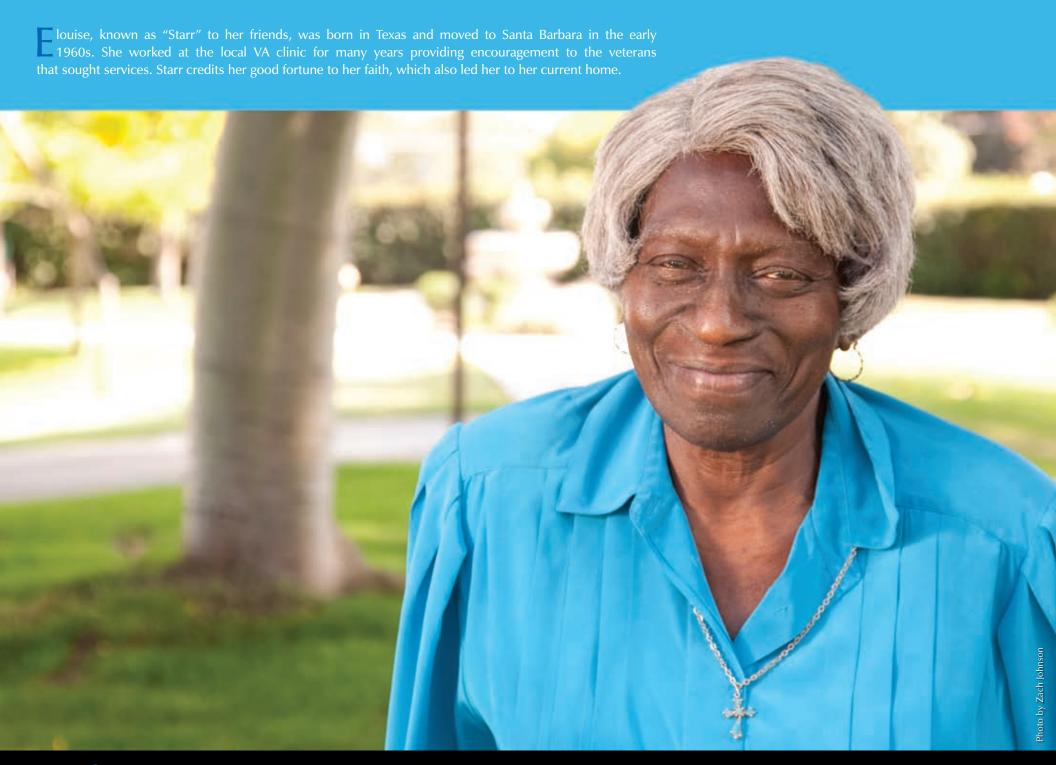
SUNDAY	MONDAY	TUESDAY	July WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		june s m t w t f s 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	a u g u s t s m t w t f s 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	1	2	3
4	5 Independence Day (Observed)  HASCB Closed	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31



he Housing Authority provides safe, decent, quality affordable housing that allows its residents to enjoy stability and security in a comfortable home.

# August

			0			
SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	Fiesta Begins	5	6 Fiesta Parade	7
8	9	10	Ramadan Begins	12	13	14
15	16	17	18	19	20	21
22	23	24	<b>25</b>	26	27	28
29	30	31	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	september           s         m         t         w         t         f         s           1         2         3         4           5         6         7         8         9         10         11           12         13         14         15         16         17         18           19         20         21         22         23         24         25           26         27         28         29         30		Photo by Zach Johnson



SHIFCO is a 107-unit senior development located on Santa Barbara's Mesa overlooking the ocean and the Channel Islands.

SUNDAY	MONDAY	S e p	tem WEDNESDAY	b e r	FRIDAY	SATURDAY
				2	3	4
5	6 Labor Day  HASCB Closed	7	Rosh Hashanah Begins	9	10%	111
12	13	14	15	16	Yom Kippur Begins	18
19	20	21	22	23	24	25
26	27	28	29	30	a u g u s t  s m t w t f s  1 2 3 4 5 6 7  8 9 10 11 12 13 14  15 16 17 18 19 20 21  22 23 24 25 26 27 28  29 30 31	1 2 400 A 2 40

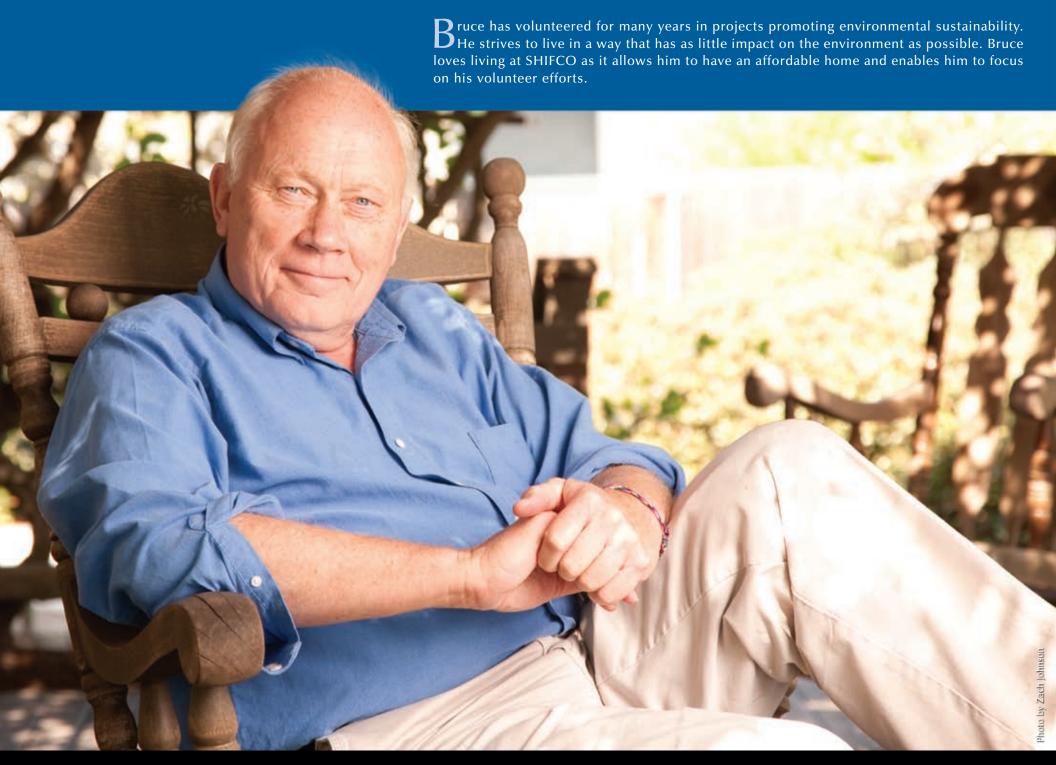
With the security of affordable housing, Dianne and Jim are free to pursue the things they love: visual and performing arts, gardening and a healthy lifestyle. While at SHIFCO, they have shared their interests within the community: They have acquired complimentary tickets for residents to performing arts events that would otherwise be cost-prohibitive to low-income seniors. They have also been instrumental in the creation of a community garden.



he Housing Authority collaborates with local businesses and organizations for enriched cultural experiences for its residents.

# October

SUNDAY	MONDAY	TUESDAY	September   Sept	THURSDAY    November	FRIDAY  1	SATURDAY  2
3	4	5	6	7	8	9
10	11 Columbus Day	12	13	14	15	16
17	18	19	20	21	HACSB Founded (1969)	23
24 31 Halloween	25	26	27	28	29	30



he Housing Authority practices sustainable building and "green" operations.

1021					
	v e	m	h	Δ	
	V				

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
SONDAT	1	2	3	4	5	6
Daylight Saving Time Ends	8	9	10	Veterans Day  HASCB Closed	12	13
14	15	16	17	18	19	20
21	22	23	24	25 Thanksgiving Day  HASCB Closed	26  HASCB Closed	27
28	29	30	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	december           s         m         t         w         f         s           1         2         3         4           5         6         7         8         9         10         11           12         13         14         15         16         17         18           19         20         21         22         23         24         25           26         27         28         29         30         31		Photo by Zach Johnson

Victor was nominated as Senior Citizen of the Year for his extensive work in addressing transportation and accessibility in the Santa Barbara community. Victor works diligently to ensure that Santa Barbara is a prosperous and enjoyable community for all.



he Housing Authority is committed to providing reasonable accommodations for its residents to ensure comfortable and accessible environments.

# December

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	november           s         m         t         w         t         f         s           1         2         3         4         5         6           7         8         9         10         11         12         13           14         15         16         17         18         19         20           21         22         23         24         25         26         27           28         29         30	january	Hannukah Begins	2	3	4
5	6	7	8	9	10	
12	13	14	15	16	17	18
19	20	21	22	23 HASCB Closed	24 Christmas Eve	25 Christmas
26 Kwanzaa	27 Christmas Day (Observed)  HASCB Closed	28	29	30	New Year's Eve New Year's Day (Observed) HASCB Closed	Photo by Mark. Kuroda

## Our Core Values

#### COMMITMENT

We are dedicated to our mission and values with an overall attitude of ownership. We act accountably and productively; we are efficient and responsible. We bring passion and enthusiasm to the work that we do.

#### **COMPASSION**

We act in a friendly and respectful way. We practice the human virtues of kindness and forgiveness. We remain open and calm.

#### COMPETENCY

We are knowledgeable and feel confident about the work that we do. We are creative and courageous, taking on new things and being self-motivated. Our positive and upbeat staff act honestly and morally – with integrity.

#### **COOPERATION**

We work together as one team, showing respect and appreciation for each person. We are open and receptive to others' contributions and efforts, and we strive to create and achieve common goals. Humor and happiness are part of our work life.

#### COMMUNICATION

We strive to understand each other, as well as to be understood. We recognize that effective and professional communication and good listening play an important role in the work that we do, and we endeavor to communicate in an open, direct and honest manner, with each other, and with our clients. We embrace an attitude of helpfulness.

## Housing Authority Commissioners

Barbara B. Allen, Chair Mary Johnston-de Leon, Vice-Chair

Cheryl Rogers

Stanley R. Eisele David K. Hughes

David K. Hughe.

Geoff Green

Catherine Woodford

#### Management Team

Robert G. Pearson
Executive Director /
Chief Executive Officer

Skip Szymanski

Deputy Executive Director / Chief Operating Officer

**Rob Fredericks** 

Deputy Executive Director / Chief Administrative Officer Veronica Loza

Director of Housing Management

Rita Lawrence Direct of Finance

Margaret Trejo

Director of Resident Services

Roberta Maccianti Director of Property and Development

## Housing Authority Staff

Jhudyana Aguirre Teresa Alvaro Ronnie Anderson Martha Angel Bruno Bardini Octavio Botello Inger Loken Budke Sebastiano Capovilla Tiffany Carter Griselda Ceja Orozco Celia Cheney
Anthony DeAnda
Helen Del Dosso
Matias Escareno
Alicia Esparza
Andrea Fink
Rob Fredericks
Miguel Garcia
Andrew Gonzales
Tonie Hood
Aida Hughes
Rita Lawrence
Juan Lizalde

Marcus Lopez Veronica Loza Roberta Maccianti Perla Medina Clarissa Montenegro Chris A. Moreno Tiffany Morten Adriana Ortega Tia Payne Leanna Pearson Robert G. Pearson Salvador Pereyra Enrique L. Perez Trino Pizano
Frank Quezada
Mirna Ramos
Magdalena Rodriguez
Vilma Rodriguez
Amado Rubio-Sanchez
Christina Sanchez
Jesus Santana
Jennifer Schipa
Leah Searles
Celia Solis
Skip Szymanski
Guadalupe Tinajera

Hector Torres
Margaret Trejo
Beatriz Valenzuela
Rosal Valenzuela
Heladio Vega
Angel Velasquez
Gerardo Velazquez
Ruben Venegas
Alice Villarreal-Redit
Tim Waaler
Mike Wasilko
Scott Wexler
Gerald Zeven

## STATEMENT OF REVENUE, EXPENSES & CHANGE IN NET ASSETS

For the fiscal year ended March 31, 2009

OPERATING REVENUE:	
Tenant Revenue Income	\$ 8,268,952
Grant Income	781,067
Administrative Fees Earned	2,236,438
Housing Assistance Payments	18,440,400
Other Operating Income	6,134,691
TOTAL OPERATING REVENUE	\$35,861,548

OPERATING EXPENDITURES:	
Administration and Central Office	\$ 7,386,209
Tenant Services	1,517,409
Utilities	804,318
Maintenance & Operations	3,994,604
General Expense	1,341,835
Housing Assistance Payments	20,126,406
TOTAL OPERATING EXPENDITURES:	35,170,781
NET OPERATING INCOME (LOSS)	690,767
NON-OPERATING REVENUE (EXPENSE)	
Interest & Investment Income	53,376
Miscellaneous Revenue	
Depreciation	(2,013,718)
Interest Expense	(1,043,244)
HUD Capital Fund Grants	931,487
NON-OPERATING REVENUE (EXPENSE)	(2,072,099)
CHANGE IN NET ASSETS FOR THE CURRENT YEAR	\$ (870,008)

## STATEMENT OF NET ASSETS As of March 31, 2009

ASSETS	
Current Assets: Cash & Cash Equivalents Investments Accounts Receivable, Net Advances & Other Assets Inventory Total Current Assets	\$ 3,828,466 7,479,887 3,124,125 1,311,909 38,376 15,782,763
Non-Current Assets: Restricted Cash & Cash Equivalents Capital Assets, Net of Depreciation Other Non-Current Assets Total Non-Current Assets	1,206,391 54,336,626 550,000 56,093,017
TOTAL ASSETS	\$71,875,780
LIABILITIES & NET ASSETS  Current Liabilities:    Accounts Payable    Other Liabilities & Accruals    Tenant Security Deposits    Notes Payable, Current Portion Total Current Liabilities	\$ 356,812 3,485,953 534,118 510,416 4,887,299
Non-Current Liabilities: Notes Payable Accruals & Other Non-Current Liabilities Family Self-Sufficiency Escrow Accounts Total Non-Current Liabilities  Net Assets:	33,615,684 2,421,997 310,302 36,347,983
Invested in Capital Assets, Net of Related Debt Restricted Net Assets Unrestricted Net Assets Total Net Assets  TOTAL LIABILITIES & NET ASSETS	20,210,526 3,608,602 6,821,370 30,640,498 \$71,875,780



## Housing Authority of the City of Santa Barbara

### Mission

The Housing Authority of the City of Santa Barbara is a local public agency created under state law for the purpose of providing safe, decent, and quality affordable housing and supportive services to eligible persons with limited incomes, through a variety of federal, state, local and private resources.

## **Vision**

HACSB does more than handle the day-to-day demands of providing affordable housing solutions to lower income families, seniors and the disabled. We strive to craft solutions to our Community's affordable housing dilemma in a holistic manner, and turn them into reality.

INV	ENT	O R Y	AS OF DE	CEMBER 2	0 0 9
I.D. #	TOTAL NO. OF UNITS	UNITS PER ADDRESS	ADDRESS	NAME	ТҮРЕ
76-02	44	4	305 RANCHERIA ST.	MONTERIA VILLAGE	FAMILY
		24	512-524 W. MONTECITO ST.	MONTERIA VILLAGE	FAMILY
		2	630 BATH ST.	N/A	FAMILY
		9	323-327 S. VOLUNTARIO ST.	N/A	FAMILY
		1	606 W. MICHELTORENA ST.	N/A	FAMILY
		2	1507 SAN PASCUAL ST.	N/A	FAMILY
		2	233 W. ORTEGA ST.	N/A	FAMILY
76-03	15	15	13-21 S. SOLEDAD ST.	PEARL GARDENS	FAMILY
76-04	18	18	219-231 MEIGS RD.	N/A	FAMILY
76-05	8	1	810 VINE ST. 519-521 N. ALISOS ST.	N/A	FAMILY
		4 3	809-811 OLIVE ST.	N/A N/A	FAMILY FAMILY
76-06	16	16	1934-1938 ELISE WAY	N/A N/A	FAMILY
76-06 76-07	122	122	721 LAGUNA ST.	PRESIDIO SPRINGS	ELDERLY
76-10	46	8	818-826 LAGUNA ST.	PRESIDIO GARDENS	FAMILY
70 10	10	6	821 VINE AVE.	PRESIDIO GARDENS	FAMILY
		4	820-824 VINE AVE.	PRESIDIO GARDENS	FAMILY
		4	825 OLIVE ST.	PRESIDIO GARDENS	FAMILY
		6	511 E. ORTEGA ST.	PRESIDIO GARDENS	FAMILY
		6	515 E. ORTEGA ST.	PRESIDIO GARDENS	FAMILY
		6	720 OLIVE ST.	PRESIDIO GARDENS	FAMILY
		6	714 OLIVE ST.	PRESIDIO GARDENS	FAMILY
76-12	10	10	2721 MIRADERO DR.	ARROYO MIRADERO	ELDERLY
76-13	18	10	1913 SAN PASCUAL ST.	N/A	FAMILY
		4	602 EUCALYPTUS AVE.	N/A	FAMILY
		4	1831 DE LA VINA ST.	N/A	FAMILY
76-14	78	36	175 S. LA CUMBRE LN.	VISTA LA CUMBRE	ELDERLY
		5 7	422 OLD COAST HWY.	OLD COAST TOWNHOUSES	FAMILY
		7 16	610-616 W. CARRILLO ST. 1203-1215 CASTILLO ST.	CASA CARRILLO WILSON COTTAGES	FAMILY FAMILY
		8	416-422 W. ANAPAMU ST.	WILSON COTTAGES WILSON COTTAGES	FAMILY
		6	902 OLIVE ST.	OLIVE TOWNHOUSES	FAMILY
76-15	10	6	28-38 N. VOLUNTARIO ST.	HOIT GARDENS	FAMILY
70 13	10	4	1112-1120 E. MASON ST.	HOIT GARDENS	FAMILY
76-16	8	4	401-403 TRANSFER AVE.	CASTILLO COURT	ELDERLY
		4	402-404 TRANSFER AVE.	CASTILLO COURT	ELDERLY
76-17	17	17	620-652 CASTILLO ST.	LA CASA CASTILLO	FAMILY
76-19	24	24	3931-3937 VIA DIEGO	N/A	FAMILY
76-21	20	20	211-221 SYCAMORE LN.	SYCAMORE GARDENS	FAMILY
76-22	10	10	217-227 S. SALINAS ST.	N/A	FAMILY
76-23	15	12	221-223 W. VICTORIA ST.	N/A	FAMILY
	_	3	125 S. VOLUNTARIO ST.	N/A	FAMILY
76-25	4	2	716 N. SALSIPUEDES ST.	N/A	FAMILY
76.27	11	2	602 PICO AVE.	N/A	FAMILY
76-27	11	11	82 N. LA CUMBRE RD.	N/A	FAMILY
subtotal	494	494			
NON-HUD		10	511-515 W. VICTORIA ST.	N/A	FAMILY
NON-HUD		8	633 DE LA VINA ST.	N/A	FAMILY
NON-HUD	6	3	425-431 E. ORTEGA ST.	N/A	FAMILY
	_	3	705 OLIVE ST.	N/A	FAMILY
NON-HUD		7	816 VINE AVE. & 817 OLIVE ST.	N/A	ELDERLY
NON-HUD		6	1027 E. ORTEGA ST.	N/A	ELDERLY
NON-HUD NON-HUD		15	1012-1024 E. DE LA GUERRA ST.	CASITAS DE LA GUERRA	FAMILY/ELDERLY
CATH88-0		6 16	2525 DE LA VINA ST. 3030 DE LA VINA ST.	N/A FIREHOUSE	ELDERLY 16 BED TRANSIT
NON-HUD		6	801 OLIVE ST.	N/A	FAMILY
11011 1100	10	0	55. OLIVE 51.		

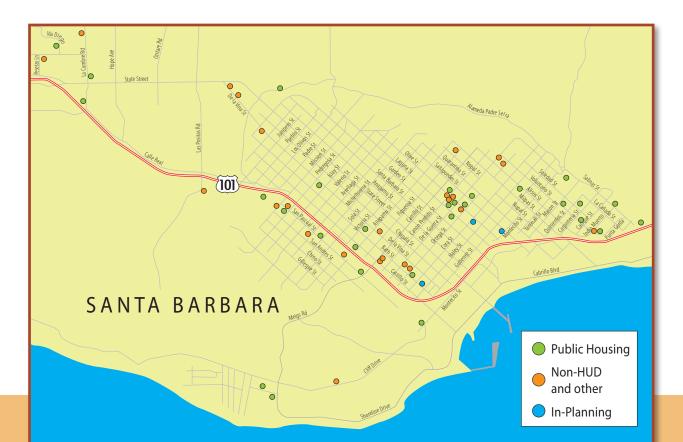
## HACSB Property Inventory

#### **By Category**

Public Housing 494
Non-HUD 481
In Planning 48
SHIFCO 107
Housing Choice Voucher 1980
Shelter Plus Care 55

TOTAL 3165

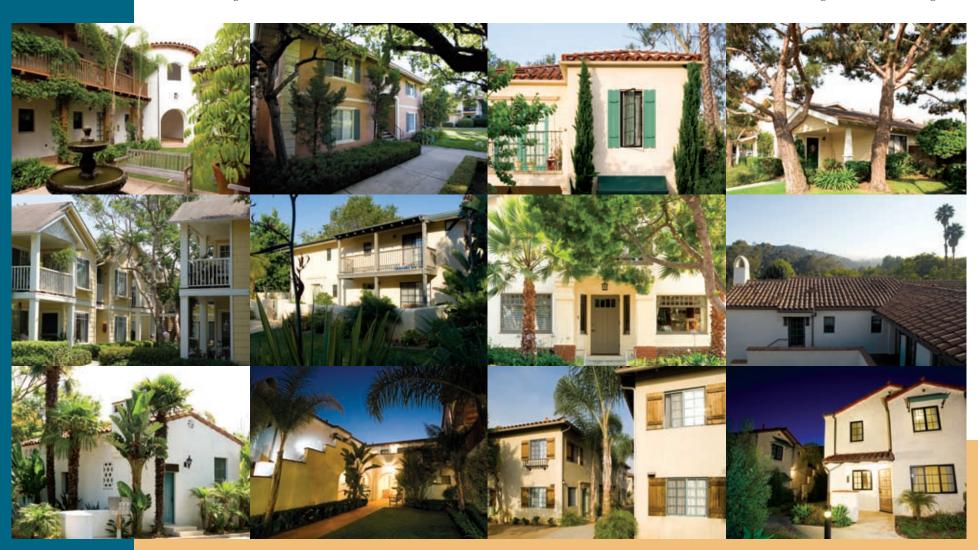
		6	813 OLIVE ST.	N/A	FAMILY
		6	835 OLIVE ST.	N/A	FAMILY
NON-HUD	4	4	630 W. ARRELLAGA ST.	N/A	FAMILY
NON-HUD	6	6	616 W. MISSION ST.	N/A	ELDERLY
NON-HUD	6	6	224 W. ORTEGA ST.	N/A	ELDERLY
NON-HUD	42	42	922 CASTILLO ST.	CASA DE LAS FUENTES	DOWNTOWN WKR
NON-HUD/TAX CF	REDIT 62	62	315 W. CARRILLO ST.	EL CARRILLO	HMLESS/DOWNTOWN WKR
NON-HUD	12	12	1910 SAN PASCUAL ST.	N/A	FAMILY/ELDERLY
NON-HUD	60	60	521 N. LA CUMBRE RD.	VILLA LA CUMBRE	ELDERLY
NON-HUD	6	6	821 E. FIGUEROA ST.	N/A	ONE BEDROOM
NON-HUD	18	18	309-319 S. VOLUNTARIO ST.	PASEO VOLUNTARIO	FAMILY
NON-HUD	10	10	512 BATH ST.	N/A	FAMILY
NON-HUD	II.	I PLANNING	416-424 E. COTA STREET/517 OLIVE ST.		HMLESS/DOWNTOWN WKR
NON-HUD	II.	I PLANNING	535 E. MONTECITO ST.	LOS PORTALES	FAMILY - HOMEOWNERSHIP
NON-HUD	II.	I PLANNING	512 BATH ST.	BRADLEY	HMLESS/DOWNTOWN WKR
NON-HUD/TAX CF		17	227 W. DE LA GUERRA ST.	COTTAGE GARDENS	ELDERLY
NON-HUD/TAX CF		48	4007-4011 VIA LUCERO	EL PATIO	ELDERLY
NON-HUD/TAX CF	REDIT 98	98	1116 DE LA VINA ST.	GARDEN COURT	ELDERLY
subtotal	481	481			
221(D)3	107	107	SANTA FE PLC.	SHIFCO	ELDERLY
			LA VISTA DEL OCEANO	SHIFCO	ELDERLY
			CLIFF DR.	SHIFCO	ELDERLY
subtotal	107	107			
VOUCHER	1980	1980	DISPERSED THROUGHOUT THE CITY VOL	JCHERS-Rental Assistance	FAMILY/ELDERLY
S+C	55	55	DISPERSED THROUGHOUT THE CITY REN	ITAL ASSISTANCE	FAMILY/ELDERLY
subtotal	2035	2035			
OTHER	11	11	2612 MODOC RD.SARAH HOUSE		GROUP HM/FAM
TOTAL	3128	3128	DISPERSED THROUGHOUT THE CITY		MIXED





## Housing Authority of the City of Santa Barbara

808 Laguna Street • Santa Barbara, CA 93101 • 805.965.1071 • fax: 805.564.7041 • info@hacsb.org • www.hacsb.org



Cover Photo by: Mark Kuroda • www.mark@markkuroda.com

Inside Photos by: Zach Johnson • www.zachjohnsonphoto.com

Mark Kuroda • www.mark@markkuroda.com Elizabeth Pratt • www.elizabethpratt.com

Design by: Buffalo Brothers Studios, Santa Barbara • www.buffalobrothers.com

Printed by: Wilson Printing, Santa Barbara • www.wilprint.com